ISSUE 07, DECEMBER 2021

This Issue

- 1. Welcome
- 2. Engaging Carers on ES1
- 3. QNPICU Annual Forum
- 4. Challenges When Working Towards Carer Engagement
- 5. Carer Engagement on Jade Ward
- 7. Winter Edition Feature Article: Trials and Tribulations of a PICU
- 8. Mental Heath Watch, Shining a Spotlight on Mental Health Services
- 10. QNPICU Green Month 2021
- 11. QNPICU Festive Card Competition

WELCOME

Hello and welcome to the Winter Edition of the newsletter. I cannot believe it is the festive season again! As the year is drawing to a close, it is a good opportunity to reflect on what we have done as a Network. Since the last newsletter we have had our fourth annual forum. We had some amazing speakers focussing on sustainable healthcare, trauma informed care, peer-support for carers and equality, diversity and inclusion. It really was a fantastic and engaging programme; a big thank you to those who spoke at our event and for everyone who attended.

We also did a joint webinar with our sister Network (Quality Network for Working Age Adults) on the Safety in Mental Health Settings project, which is a pan-London project on relational security and trauma informed care within acute and PICU wards. This generated a lot of interest and is something we are hoping to focus on next year in more detail. Watch this space...

This newsletter is on carer engagement within psychiatric intensive care units. This is a notoriously difficult area for mental health services in general,

but particularly within PICUs where patients are there for a shorter length of stay. It's really positive to see such good practice examples included within this newsletter.

Included in this newsletter is also details of the Green Month campaign we did in the run up to COP26. This gives detailed tips and advice on how to make your ward sustainable. This is available on KHub if you would like to see more.

Finally I would also like to mention that this will be the last newsletter from me, as I will be leaving the College at the end of the year. It has been wonderful working here for the last five years, and I have learned so much. The QNPICU programme was the first programme I developed my skills and creativity with, and will always have special memories for me. Thank you to all members for the wonderful teaching and innovative experiences I have had.

Kate Townsend, Programme Manager



Engaging Carers on ES1

for any patient admitted to a psychiatric services which they can access for their own intensive care unit is a stressful and difficult mental health. This dialogue has also been a process under normal circumstances. The vital diagnostic tool for the team, collateral knock on impact this has on their families and histories can be sought from relatives to give carers cannot be taken for granted. Add to a clearer picture of what has potentially this a global pandemic and the restrictions caused the admission or the patients past the NHS had to put in place to control the medical history, as well as what treatments virus, it became a very challenging time to have worked well in the past or which maintain good levels of communication with methods have failed. This holistic approach, relatives. maintain this vital link were sought on ES1 and led to the creation of the Carer's Clinic.

Every working Wednesday the carers of our patients are booked in for an update from the ward specialist registrars, via telephone or in person. This includes the patient's immediate family members but often includes an extended network of relatives that are often anxious and worried about their loved one, both from a physical and mental health point of view. Providing a set, allocated time allows good continuity of care as the relatives can be safe in the knowledge that they will be updated at regular intervals. There is no time pressure and relatives are given an open dialogue to voice any concerns or questions they might have. A high priority is given to keeping a good communication channel open between the inpatient team and relatives. The timing of it has been reported to work well as it occurs after the weekly ward round so feedback can be provided on their relative's progress over the last week and any clinical changes made to their treatment plan.

It has proved to be a vital part of the patient's treatment plan as often the relatives will be the individuals continuing to support the patient post discharge. Forming a collaborative approach has been shown to harbor better outcomes in the future with less relapses and deterioration when families are involved from the very start of a patient's journey. The clinic has many functions, such as psychoeducation which includes discussing the importance of medication compliance or avoiding illicit

psychoactive substances in the community. We have also been able to carry out short family engagement therapy during this time Separation, sectioning and social distancing and direct carers to official carers support Innovative and novel ways to covering all aspects of the biopsychosocial model, serves the best clinical practice possible when treating often complex and chronic mental illnesses.

Separation, sectioning and social distancing for any patient admitted to a psychiatric intensive care unit is a stressful and difficult process under normal circumstances.

Reflecting the diverse and international makeup of the south London population, the Carer's Clinic has made calls all over the world; from America to Brazil to China, and has made use of intermediary interpreter services to allow effective communication. The clinic is always mindful of the carer's situation and difficulties with the time difference. It has again proved a vital tool as often these patients have no formal NHS records or GP, connecting with their relatives can shed light on often complex social, mental or physical circumstances.

Other novel methods of communication have been born from the pandemic; the new era of MS Teams has allowed the ward to facilitate video conferences between patients and their relatives, providing virtual visiting sessions. These allow patients to feel connected to the outside world whilst still maintaining social distancing or isolation. Normalising video

conferencing is important in our setting as patients may have to conduct important formal legal meetings such as tribunals or court cases via this modality, during their admission. Familiarising patients with how this works can be good practice for presenting themselves over video call.

Overall, the success of the Carer's Clinic throughout this time has cemented its importance as an integral part of the patient's journey whilst on the ward. It will certainly continue in the future and potential adaptations will include more face to face updates (COVID-19 permitting) and facilitating visits with patients, family and staff present.

Dr Angus Millen, Float CT; Adenike Bolade, Ward manager; Alisha Wilson, RMN; Carla Uwejoma, RMN; Nguyet Le, RMN; Marisa Easterling, RMN; Robert Rathouse, Occupational Therapist; Joy Obasuyi, RMN and Dr Ahmed Yahya, Consultant

ES1 Ward, South London and Maudsley Hospital

ONPICU Annual Forum 2021

On 19 October of this year we held our fourth ONPICU Annual Forum.

The virtual event was an exciting day packed with presentations and workshops. It provided a great opportunity for professionals from all disciplines, patients, and family and friends to discuss key service development issues relevant to PICUs and share ideas about the future.

Highlights of the day included 'Design with People in Mind—the sounds of the ward' by Steven Brown, Professor of Health and Organisational Psychology, Nottingham University and 'Using Quality Improvement to Promote Sustainable Mental Healthcare' by Rosie Spooner, Education Fellow at The Centre for Sustainable Healthcare and Paediatric Trainee.

If you want to catch up on the day, just click on the image to the right where you can watch a recording of the event on KnowledgeHub.



Challenges When Working **Towards Carer Engagement**



There is now a growing trend in the health sector to get more carer engagement so that their active participation can enable their knowledge and experiences to contribute to the design, planning, delivery and evaluation of mental health services. Unpaid carers play a key role in the recovery journey and wellbeing of their loved one, as well saving the exchequer billions. Effective engagement and participation is about sharing power, control and decision making within a partnership, where all parties are committed to that sharing such as in co-production and co-design.

As a carer representative on the College's QNPICU, I have taken part in numerous peer reviews of PICU services across the country. As a result, I have had the opportunity to read many excellent carer engagement strategies, plans, protocols and good practice guides. At the same time. I have also interviewed many carers and staff from those services to find out about their experiences of what the actual carer engagement practice looks like. Whilst the majority of services have excelled at carer engagement, for some services, however, good intentions written down does not always end up with good practice on the ground, judging by what some carers have had to say.

genuine carer engagement is to flourish, but the main ones that keep cropping up are: leadership i.e. getting buy-in from senior management, making long-term resources available, taking time to build relationship with carers and having a clear communications strategy.

Leadership is about building the organisational from the outset. **Embedding** meaningful engagement and participation is not possible unless services create the environment in which people (staff, patients and carers) feel confident that they have the riahts. responsibility and organisational support to be involved in decision making and that their views will be respected and implemented. A good example is the "Working Together" model, adopted by the Royal College of Psychiatrists, which has created an organisational culture and helped to foster the mindset needed for meaningful dialogue and collaboration with their patient and carer representatives.

Building a trusting relationship will take time, especially with carers who have had no previous experience or negative past experiences of engagement. Otherwise, the whole process will be seen by carers as 'tokenistic'.

Another big obstacle is lack of resources. Engagement is time consuming, especially if take into account different to engagement methods used to allow for a wide range of carers to participate. Recourses are also required to allow for sufficient number of staff and carers to work together desired get the outcomes and achievements. For services to show that carers are valued and rewarded, funding is There are some hurdles to overcome if also required to support trainings and

of remuneration carers taking Engagement is not a one-off event but an engagement that is being offered to carers. ongoing process, as a result a dedicated Of course, the extent to which control and annual engagement budget can ensure that authority can be shared depends on the adequate funding is available to carry out the particular processes or activities. There should activities mentioned above. Individual carers be a common understanding of what is and is from disparate communities will get involved not engagement or co-production. Building a for a range of reasons and in a range of differ- trusting relationship will take time, especially ent ways.

For me, carer engagement and participation will be judged a success when it gradually moves from being a new way of working to being part of daily routine practice in the health sector.



Clear communication and the commonly understood, jargon-free and acronym-free language is essential to addressing the expectations involved. It is important for services to be

part. honest and upfront about the level of with carers who have had no previous experience or negative past experiences of engagement. Otherwise, the whole process will be seen by carers as 'tokenistic'.

> For me, carer engagement and participation will be judged a success when it gradually moves from being a new way of working to being part of daily routine practice in the health sector.

Dino Patel, Carer Representative, CCQI

For further information about QNPICU please visit

www.rcpsych.ac.uk

Carer Engagement on Jade Ward

There are two known truths evident to those in healthcare, specifically mental health as it pertains to our current time: 1) Psychiatric Intensive Care Units are restrictive by default, 2) the ongoing pandemic has led restrictions that meant people are cut off even further than they were before. Both truths applied to detained service users, which meant that their access to their

relatives, friends and loved ones was made harder. Despite the advances in technology that facilitates communication between the two, which everyone has had to adapt to, the limitations of said technology, individual circumstances aforementioned and the restrictions have meant that the point of contact that can bridge the two has been the nursing team of that PICU. They, among other duties and responsibilities that they are entrusted with, keep the carer updated (albeit where allowed) on the service user in question.

issue by carrying out a ward based, quality contact with the carer within quality of carer contact, with of an inpatient ward collaborating with service user input, with the most valuable input coming from a past carer, we were able to come up with several change ideas to enact in improving the quality of carer contact.

As it is a QI project, it is ever evolving and receptive to feedback, some which is already helping to go about achieving our aim better.



welcome letter for the carer's of newly futility but humility and willingness to admitted or transferred service users that change, so as to continue to prosper and clearly and concisely informs the carer about most importantly allow the carer to be more the ward and how it operates. This includes at ease and informed. the information relevant to what a carer might need to know. Much like how a new service user would be given a welcome pack that informs them about the ward, a similar resource is now available to the carers. Previously carers would have to rely on direct contact with the ward or what they could source on the official website.

Another change surrounds the initial contact with the carer, good practice would typically

Given the high acuity and workload a PICU dictate that a carer be informed within 24 can undergo, it can regrettably occur that the hours of the service user's admission, however carer contact can be missed or fall short of based on what was fed back to us by the what is expected. Here on Jade Ward PICU service user/carer representative, it was (Luton) we have strived to improve upon that determined that the ward should make improvement (QI) project regarding the Although they might have been admitted for a a mental health crisis, it can be distressing for multi-disciplinary team approach as a key the carer not to know what has happened to driver. Drawing on the minds of different them and to have reassurance come sooner and rather than later can make all the difference.

> Tied in to that is also asking the carer when a good time to contact them would be, so as to maintain continuity of contact. It goes without saying that carer's have their own lives and with it their demands on them, so to alleviate any inconvenience or missed opportunities for contact, staff can be ready and organised to contact the carer.

As it is a QI project, it is ever evolving and receptive to feedback, some which is already helping to go about achieving our aim better. As for the current quality of carer contact, as perceived by our current service user's carers, the results are positive; with the satisfaction ratings given never reaching the middle point regardless of whether the news has been good or not. Hopefully this good progress continues and if it suffers setbacks or One of the changes made was circulating a problems it will be met not with a sense of

> Sean Stone, Life Skills Recovery Coordinator, Jade Ward, East London NHS Foundation Trust

Winter Edition Feature Article

Patient Article

Trials and Tribulations of a PICU

When I came here, I was ill, confused, I thought the world was against me. I have lost journey now and see the good in everyone so many important souls and people in my life that I think my brain and heart and soul exploded. I lost control of my thoughts and my actions but while I was at my lowest point ever in my life because I lost my soul mate, I lost my wife.

I cared for her for two years and it was the hardest thing I have ever had to do. I lost myself in the midst of all of this and went into self-destruct. I didn't know how to breathe without her let alone live. I neglected myself to not having the appropriate support and guidance. I know now she is my Guardian Angel and her, my mum, my Nana are also my angels.

I am now leaving the tunnels I entered and leaving the darkness behind. That's 'cos friends, family and the staff at Bayley ward

have been amazing to help me be guided throughout my dark days and begin to see the sun through the dark clouds that were before me. I have the strength to continue my and everything. So may my life be filled with happiness, love, joy, respect as all the best things in life really are free.



TJK, Bayley Ward, St Andrews Healthcare **30 November 2021**

Mental Health Watch

Shining a spotlight on mental health services

with the latest data about how the system is increase in the second quarter. performing in England.

The tool was created to enable clinicians, service users and policy makers to access urgent children and young people eating mental health data on an easy-to-use disorder referrals is the subject of this platform. Updated quarterly, it collates publicly available data over several key indicators to give users a snapshot of overall performance and places it in the context alarming, but as the briefing points out, this of the NHS Long Term Plan and other government commitments. reveals the findings from four tracker questions from College members working on the frontline, psychiatrists working in the NHS across the UK can join our research panel to participate in future surveys. Every quarter, we produce a briefing which summarises the Adult Acute Services headline issues. What does it mean for a sector dealing with a burgeoning backlog and The site also showcases several indicators that the long tail of the pandemic?

Children and Young People's Mental Health

Mental Health Watch includes several indicators relating to children and young people's mental health, including:

- Hospital admissions for self-harm
- Bed days for children and young people in CAMHS tier 4 wards
- Children and young people with eating disorders starting treatment within one . week

Across Mental Health Watch indicators, we can now clearly see how the first pandemic wave affected services and patients, and how things have evolved over the months since We can see this in the number of hospital admissions for self-harm, where Quarter 1 of 2020/21 (April-June) was marked by an enormous drop in admissions of 23% compared to the previous quarter, followed

by a significant rebound in Quarter 2 (July-September) and what now looks to be a slight upward trajectory. Meanwhile, while the data on the total number of bed days spent in children and young peoples' tier 4 wards also saw a significant drop during the first wave of The College has just updated Mental Health the pandemic, this was followed by a (https://mentalhealthwatch.rcpsych.ac.uk) continued downward trajectory after a slight

> The continued decrease in performance against the one-week treatment target for quarter's 'Spotlight On' briefing, which provides in-depth analysis of a particular indicator. The drop in performance to just 61% is deeply isn't indicative of reduced productivity. The site also Instead, the number of completed pathways in April-June 2021 was a staggering 160% higher than the corresponding last year with similar pressure being seen in non-urgent referrals.

may be of interest to those working in adult acute services, including:

- Referrals to NHS funded secondary mental health, learning disability and autism services are standardised for each area and using this measure the number in March 2021 was 42% higher than three years earlier (711.3 per 100,000 people compared to 501.3). Numbers had already bounced back in July 2020, however the latest data for July 2021 shows a 7.4% year-on-year rise.
 - The pressure on an already stretched system is evidenced by the continued challenges on inappropriate out of area placements. New data on the site shows there were 61,260 inappropriate out of area placement days between May and July even though the Government target date to eliminate such cases has already passed. Ten providers are still responsifor ble most cases and we will retain focus on local variation.

Other indicators that may be of interest Alongside the full reports, drop down menus include:

- trusts
- Proportion of patients discharged from hours
- Number of people subject to the Mental improved care. Health Act 1983

In this context, it is especially worth making Manager, Royal College of Psychiatrists use of the new Local Area Reports feature, which allows you to download a summary of key indicators for the area you work in.

on individual indicators allow you to compare performance between local areas and help Bed occupancy across mental health you work out whether the changes you are seeing are in line with a national trend or unique to your area.

adult acute beds followed up within 72 Please share the tool with colleagues and on social media, plus use what you find to hold system leaders accountable for delivering

Sam Hunt, Data Analysis and Research

Knowledgehub

Join the QNPCU online discussion forum!

Knowledge Hub is a free to join, online platform which allows you to be part of various groups. The Quality Network for Psychiatric Intensive Care Units (QNPICU) has created their own group to facilitate discussions around psychiatric intensive care units. If you work within a service which is currently a member of the network then join us in our discussions.

Joining Knowledge Hub will allow you to:

- Share best practice and quality improvement initiatives
- Seek advice and network with other members
- Share policies, procedures or research papers
- Advertise upcoming events and conferences

For more information or if you wish to join, please email PICU@rcpsych.ac.uk.

QNPICU Green Month 2021



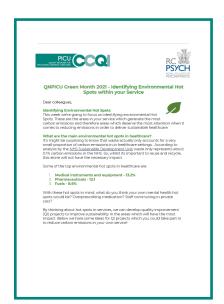
It's clear that there is a real appetite for delivering more sustainable healthcare in psychiatric inpatient settings. As a quality improvement network, we are passionate about advocating for sustainable healthcare

and supporting our member services in their efforts to achieve this. With this is mind, we designated October as our QNPICU Green Month. We sent out weekly tips and ideas to encourage environmentally sustainable practices in PICU settings.

We started by breaking down the sustainability principles which underlie the QNPICU standards, giving practical examples of how to meet the standards sustainability.

psychiatric inpatient settings. In later weeks, we gave tips on identifying hot spothatric inpatient settings. Spots within units, supporting patients to As a quality improvement benefit from getting into nature, and network, we are passionate establishing social prescribing practices.

If you want to find out how you can deliver more sustainable healthcare, click on the images on the following page to read the full post for each week.











You can also follow us on Twitter **@ccqi_ @rcpsych**

QNPICU Festive Card Competition Winner

We welcomed all patients in PICU's to submit their festive artwork for a chance to be featured on our electronic Christmas card which goes out to all of our members. We received brilliant entries this year and the QNPICU and patient and carer representatives all voted. Below is the winner of the competition, and on the next two pages you can see all of the brilliant entries.



The winning artwork was created by Frank Watkins, a patient at Harplands.

QNPICU Festive Card Competition Entries





















QNPICU Festive Card Competition Entries



















Save the Dates

02 February 2022

QNPICU Reviewer Training

20 April 2022

QNPICU/ QNWA Joint Workshop: Trauma Informed Care

20 October 2022

QNPICU 5th Annual Forum





Keep an eye out for...

If you enjoyed reading our newsletter and would like to submit an article of your own, keep an eye out for our Spring/Summer and Autumn/Winter Editions in 2022.

If you enjoyed the festive artwork then keep an eye out for our Creative Writing and Artwork Competition in Spring 2022 and our 2022 Festive Card Competition.

For further information about QNPICU please visit www.rcpsych.ac.uk

You can also follow us on Twitter @ccqi_ @rcpsych and use #qnpicu for up-to-date information

Care Quality Commission

www.cqc.orq.uk

Centre for Mental Health

www.centreformentalhealth.org.uk

Centre for Sustainable Healthcare

https://sustainablehealthcare.org.uk/

Department of Health

www.doh.gov.uk

Health and Social Care Advisory Service

www.hascas.org.uk

Institute of Psychiatry

www.iop.kcl.ac.uk

National Institute for Health and Care Excellence

www.nice.org.uk

NHS England

www.england.nhs.uk

National Association of Psychiatric Intensive Care Units

www.napicu.org

Revolving Doors

www.revolving-doors.org.uk

Royal College of Psychiatrists' College Centre for Quality Improvement

www.rcpsych.ac.uk/quality.aspx

Royal College of Psychiatrists' Training

www.rcpsych.ac.uk/traininpsychiatry.aspx

See Think Act (2nd Edition)

www.rcpsych.ac.uk/sta

Contact the Network

Kate Townsend, Programme Manager

Kate.Townsend@rcpsych.ac.uk 0208 618 4067

Kelly Rodriguez, Deputy Programme

Manager for QNPICU

Kelly.Rodriguez@rcpsych.ac.uk

Twitter

Follow us: **@rcpsych** and **@ccqi_** and use **#qnpicu** for up-to-date information

Knowledge Hub

Please email picu@rcpsych.ac.uk if you wish to join Knowledge Hub, to start discussions and share good practice.

Royal College of Psychiatrists' College Centre for Quality Improvement ONPICU

21 Prescot Street London

E1 8BB