

# Trauma- Informed care

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Hahessy

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# The Tavistock Trauma Service

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# Definition of Trauma- informed Care

Trauma-Informed Care is a strengths-based framework that is grounded in an understanding of and responsiveness to the impact of trauma, that emphasizes physical, psychological, and emotional safety for both providers and survivors, and that creates opportunities for survivors to rebuild a sense of control and empowerment.

Hopper, Bassuk & Olivet 2010

# Trauma – informed care

TIC versus trauma-specific services – an approach not a treatment

SAMHSA – Substance Abuse & Mental Health Administration's 4 assumptions and 6 principles

Arose out of recognition of complexity and intersectionality – substance misuse & mental health, disenfranchised, low-income, ethnic minority women

-exposure to an extremely threatening or horrific event or series of events in which escape is difficult or impossible.

ICD 11

An inescapably stressful event that overwhelms people's existing coping mechanisms. Bessel van der Kolk (1996)

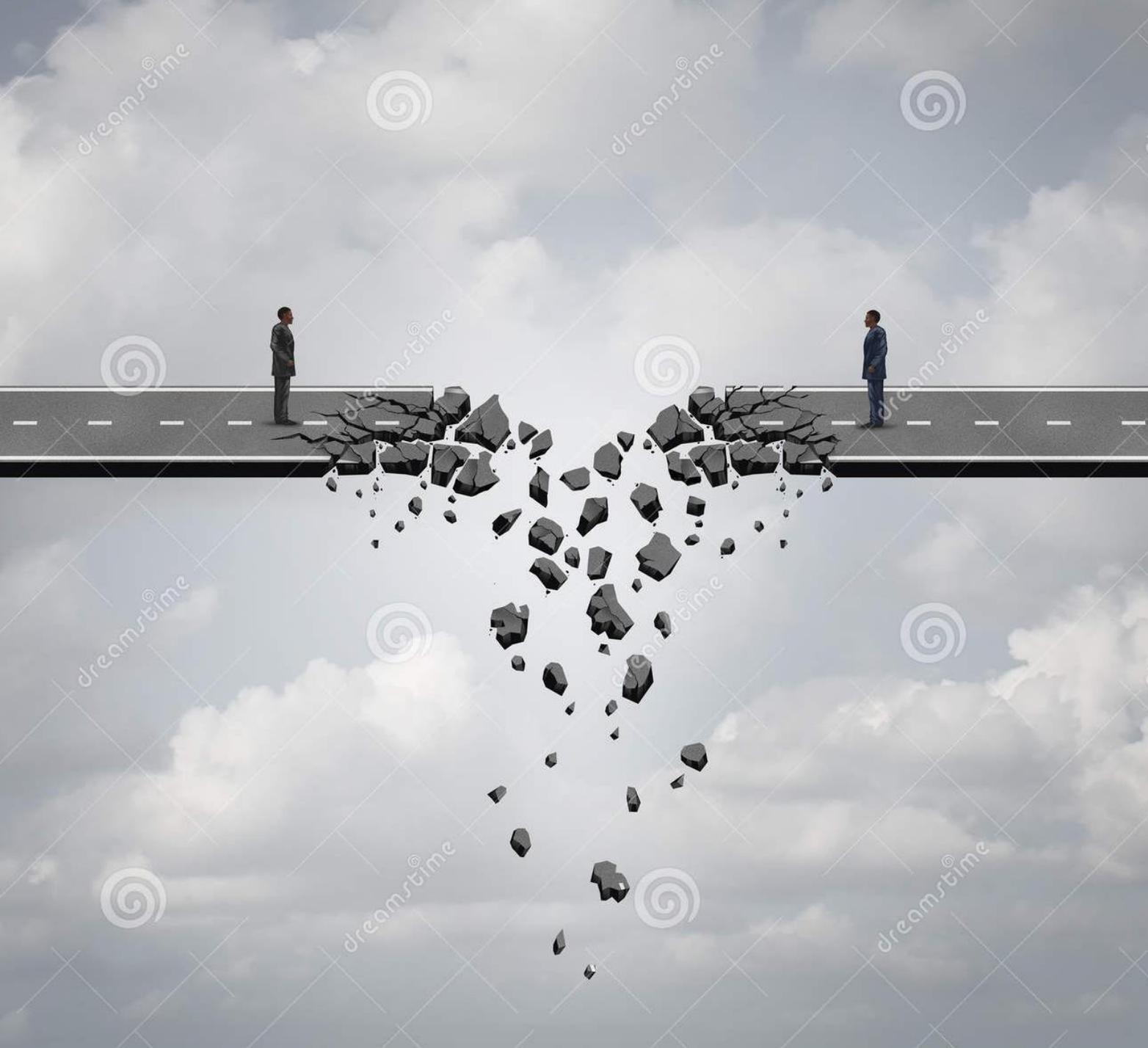
-That which causes dissociation, rooted in helplessness Elizabeth Howell (2020)

-The inability to integrate the implications of an event into the existing conceptions of oneself and the world  
Moskowitz 2019

- An experience becomes traumatic only when it leads to a feeling that one's mind is alone. Allan 2012

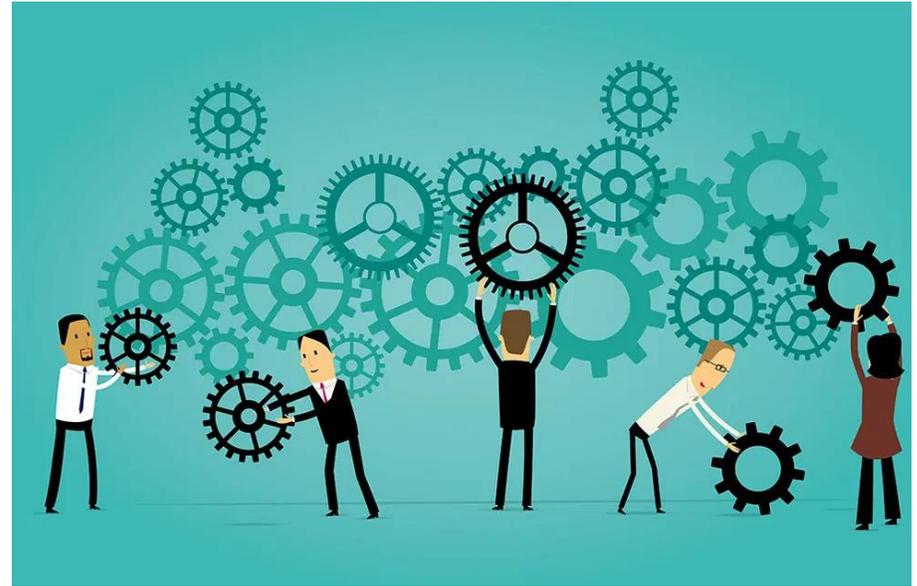
A relational experience in that embedding of trauma may arise not primarily from the nature of events but from who is with us before, during and after. Badenoch 2017

## Trauma definitions



*The core experiences of psychological trauma are disempowerment and disconnection from others*

Herman, 1997



# TRAUMA-INFORMED CARE

TRAUMA  
INFORMED CARE

”What is wrong  
with you?”

”What happened  
to you?”



Safety

Trustworthiness  
and  
Transparency

**Trauma  
Informed  
Care  
6 Core  
Principles**

Cultural,  
historical, and  
gender issues

Peer support  
and mutual  
self-help

Empowerment,  
voice, and  
choice

Collaboration  
and mutuality

# TIC questions

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What does this person need to feel safe?

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How can I demonstrate my trustworthiness?

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How can I empower this person in their treatment?

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How do I support a position of collaboration with this person?

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What might I need to consider in relation to our different backgrounds?

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How might I include peer supporters / experts by experience in their treatment plan?

# TIC QUESTIONS - ORGANIZATIONAL

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Is there robust leadership that supports TIC principles?

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Do all policies and procedures align with TIC principles?

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Is lived experience represented across the organization?

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Are processes transparent and well-communicated to staff and patients?

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Is the physical work environment welcoming, clean, calming and free from obvious triggers?

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Does leadership invite and value input from all levels of the organization?

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Are services adapted to be culturally relevant and inclusive?

# Survivor involvement

Engagement at  
different levels

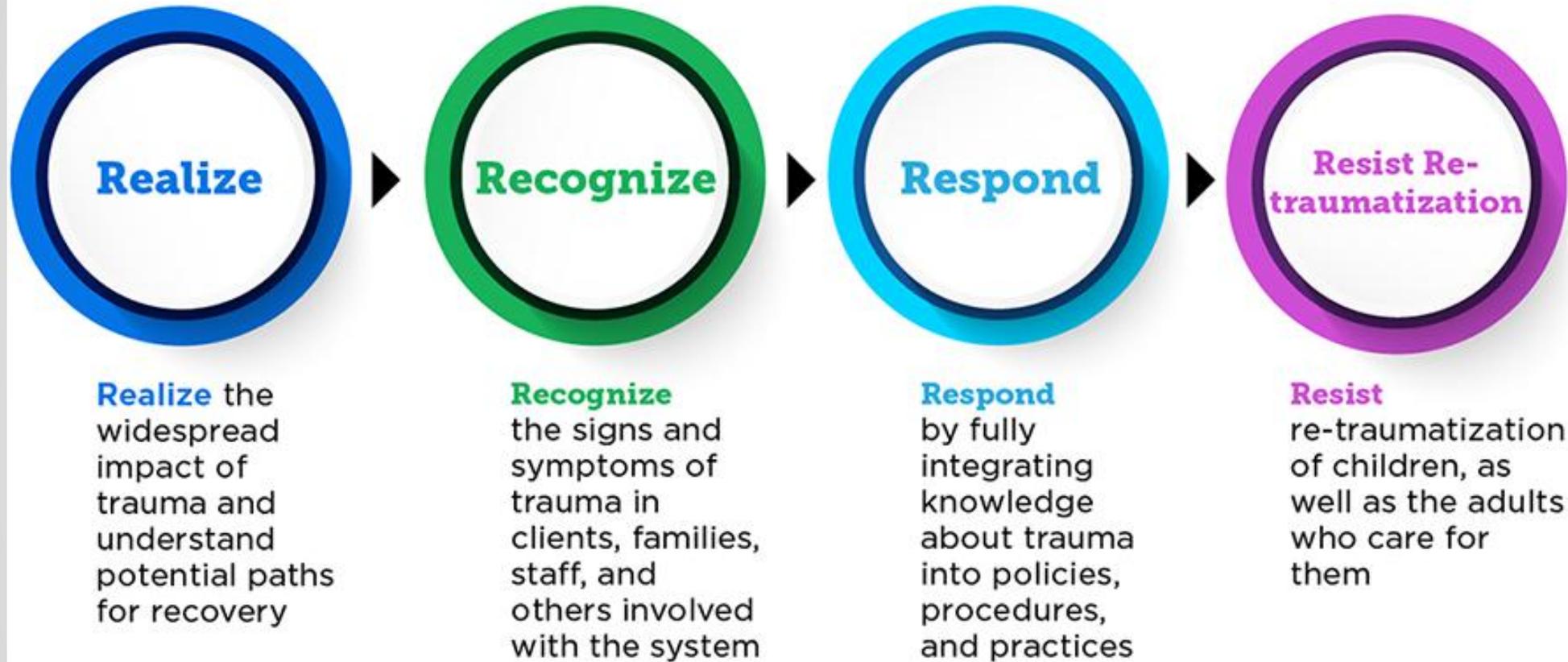
Peer supporters  
embedded  
within services

Co-design

Co-production

Co-delivery

## The Four Rs of Trauma-Informed Care



This figure is adapted from: Substance Abuse and Mental Health Services Administration. (2014). SAMHSA's concept of trauma and Guidance for a trauma-informed approach. HHS publication no. (SMA) 14-4884. Rockville, MD: Substance Abuse and Mental Health Services Administration.

# Realize & Recognize

Prevalence of trauma  
& adverse childhood  
experiences (ACEs)

Neurobiological  
impact of trauma

Broader view –  
community, society,  
historical, cultural  
aspects to trauma

Individual and  
organizational  
defenses against  
realizing and  
recognizing trauma

Issues that may make  
disclosure difficult

Using a  
biopsychosocial  
formulation

*Abuse*

*Neglect*

*Household Challenges*



PHYSICAL



PHYSICAL



MENTAL ILLNESS



INCARCERATED  
RELATIVE



EMOTIONAL



EMOTIONAL



MOTHER TREATED  
VIOLENTLY



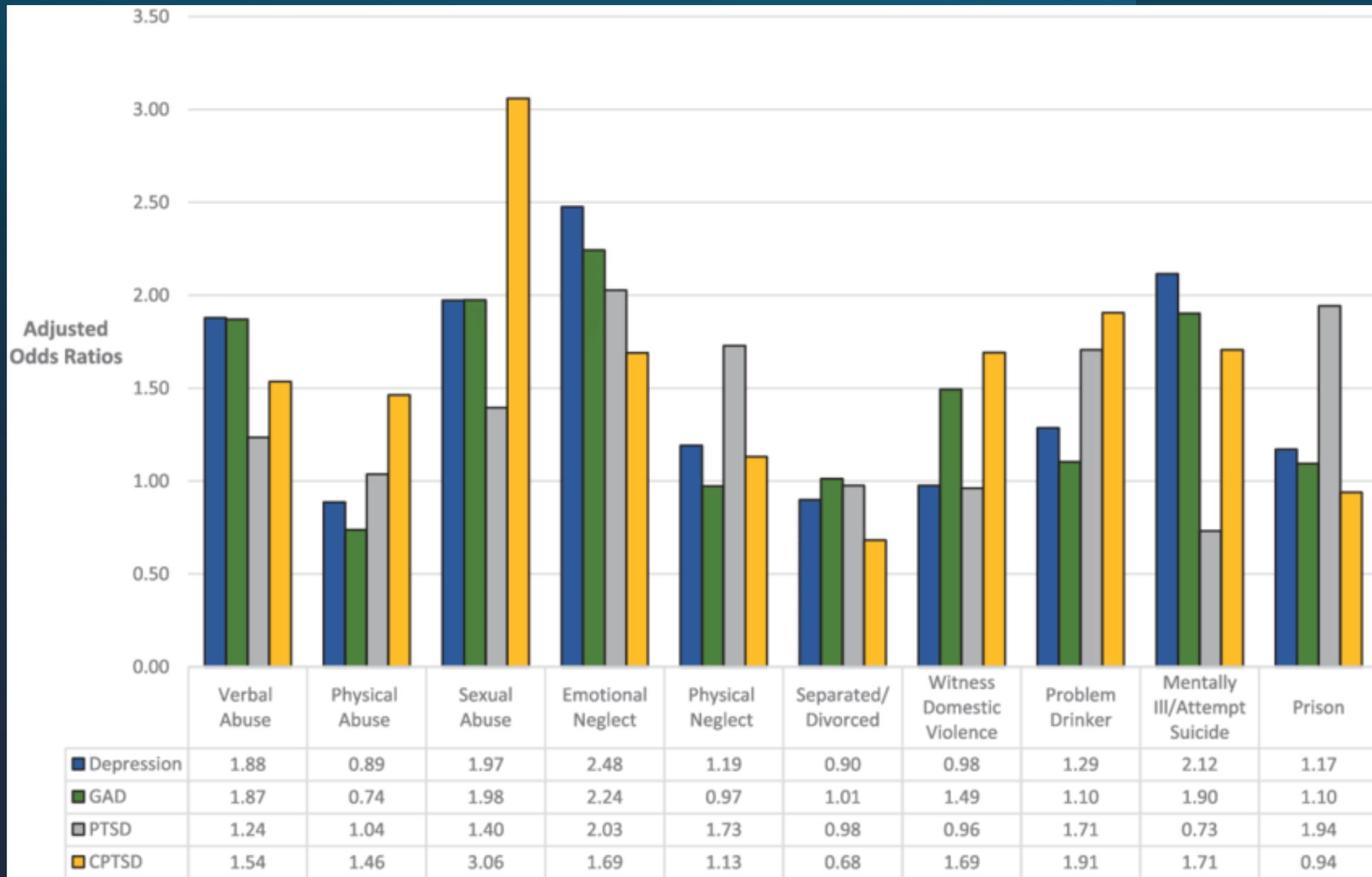
SUBSTANCE  
ABUSE

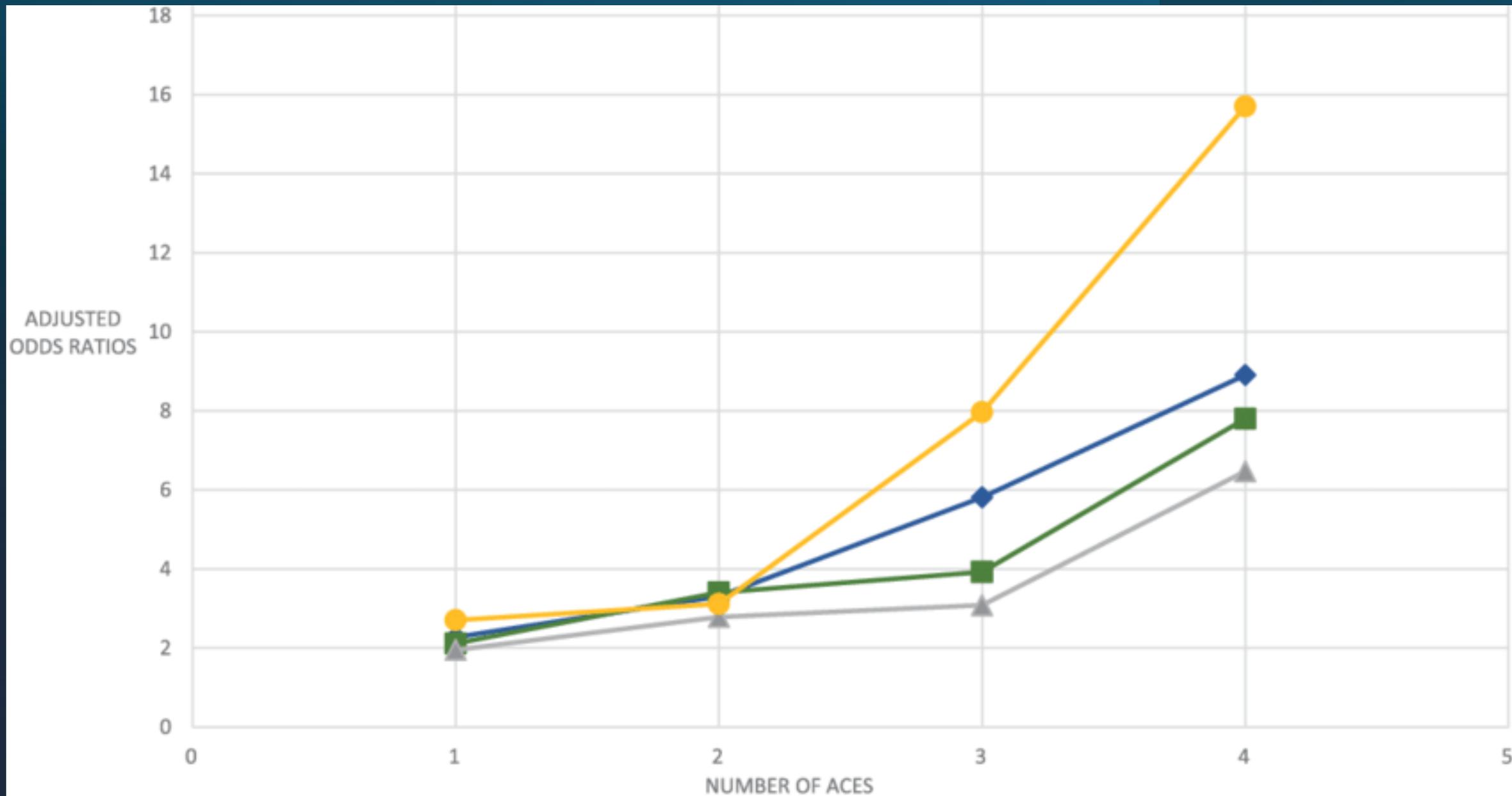


SEXUAL



DIVORCE





# The Pair of ACEs

## Adverse Childhood Experiences

Maternal  
Depression

Physical &  
Emotional Neglect

Emotional &  
Sexual Abuse

Divorce

Substance  
Abuse

Mental Illness

Domestic Violence

Homelessness

Incarceration

## Adverse Community Environments

Poverty

Discrimination

Community  
Disruption

Lack of Opportunity, Economic  
Mobility & Social Capital

Poor Housing  
Quality &  
Affordability

Violence





# Prevalence of Child Sexual Abuse

- One in six girls and one in 20 boys in England and Wales (IICSA)
- 3.1 million adults aged 18-74 years experienced sexual abuse before the age of 16 (ONS 2020)
- 500 000 children experience some form of sexual abuse each year (CSA Centre 2022/23)
- 50-60% of inpatients and 40-60% adult outpatients in MH had experienced sexual violence and / or sexual abuse (Hughes et al 2019 & Cross Gov Action Plan on Sexual Violence and abuse 2007)

## Physical health

- Physical injuries
- High BMI
- Problems related to childbirth
- Unexplained medical problems

## Emotional wellbeing, mental health and internalising behaviours

- Emotional distress
- Trauma/ PTSD
- Anxiety
- Depression

## Externalising behaviours

- Substance misuse
- 'Risky' and inappropriate sexual behaviours
- Offending

## Interpersonal relationships

- Reduced relationship satisfaction and stability
- Issues with intimacy and parent-child relationships

## Socio-economic

- Lower educational attainment
- Higher unemployment
- Financial instability
- Homelessness

## Religious and spiritual belief

- Disillusionment with religion
- Faith as a coping mechanism

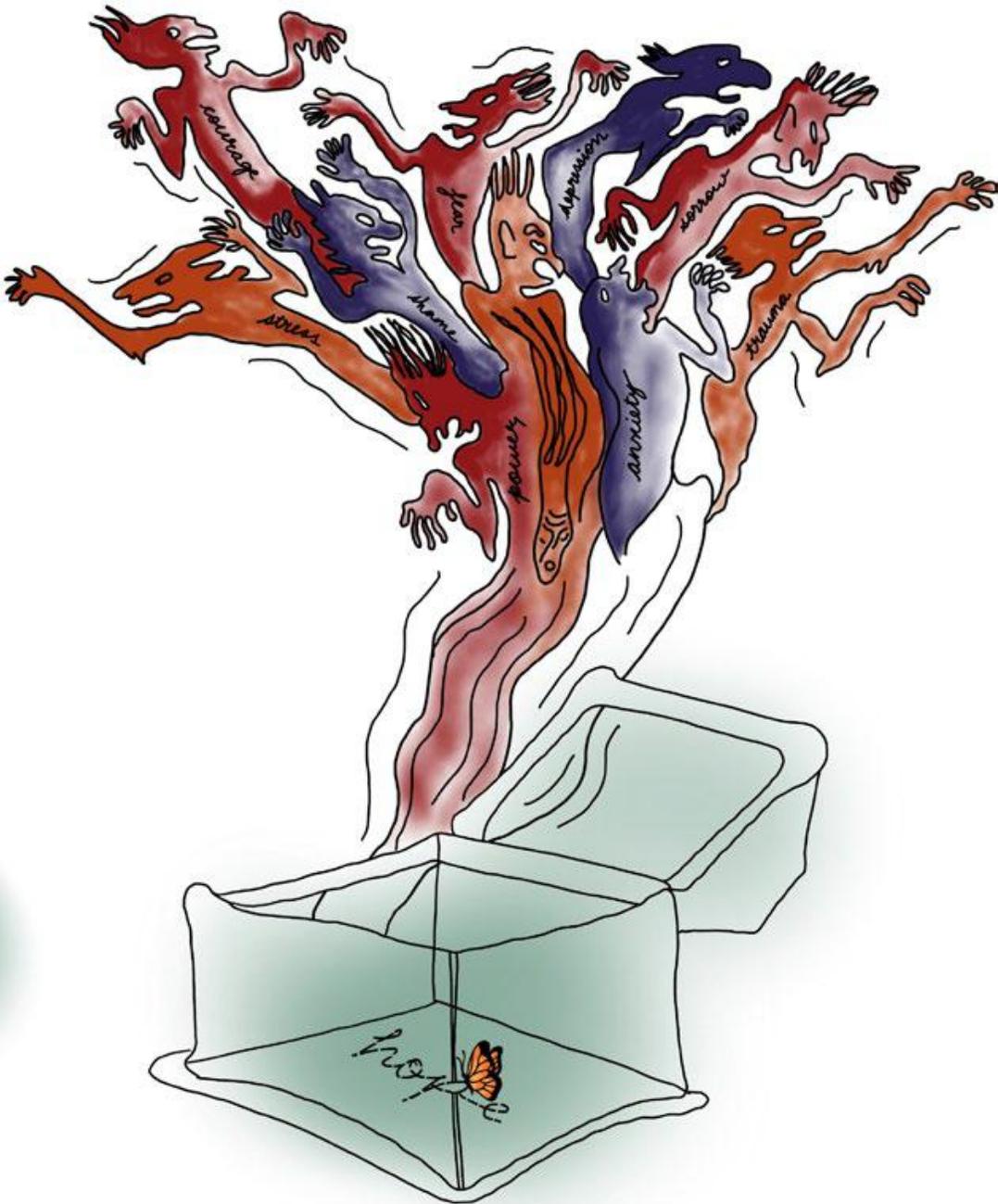
## Vulnerability to revictimisation

- Sexual revictimisation in childhood and adulthood
- Other types of victimisation

# Link to Psychiatric Diagnoses and Treatment

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- NRCSA impacts on mental health service usage (Cutajar et al 2010 – NRCSA 3.65x more likely)
- NRCSA increases population attributable risk (Fergusson et al 2008 PAR 13.9%)
- Higher rates of depression, anxiety, PTSD, complex PTSD psychotic disorders, substance misuse disorders, eating disorders and dissociative disorders in NRCSA survivors.
- CSA is strongest independent risk factor for CPTSD



## Disclosures

- Many people do not disclose at the time of the abuse.
- Average time to disclosure 16-24 years (IICSA 2022)
- 60% survivors delayed disclosure for 5 years or more (London et al 2008)
- 1 in 5 survivors reporting never having disclosed to anyone (Hebert et al 2009)
- Only 20% of survivors report being asked in MH services (Reid et al 2016)



# Disclosure – what stops us?

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Focus on immediate concerns

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Fear of causing distress

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Fear of vicarious traumatization

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Prioritizing a bio-medical model

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Lacking training

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Anxieties about time / resources / paperwork

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Not knowing enough about safeguarding /  
signposting etc

# Safety

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- Trustworthiness and transparency
- Therapeutic engagement
- Physical setting
- Organizational processes
- Resourcing



# HYPERAROUSAL

Use mindfulness,  
grounding, Breath work

Overreactive, unclear thought,  
Emotionally distressed

Can't calm down

# WINDOW OF TOLERANCE

The body is in its optimal state, Can access both  
reason and emotion, Mentally engaged

Shutting Down

Depressed, lethargic,  
numb, unmotivated

Use mindfulness, breath work,  
physical activity

# HYPOAROUSAL

# Power dynamic

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No intervention that takes power away from the survivor can possibly foster her recovery, no matter how much it appears to be in her immediate best interest.

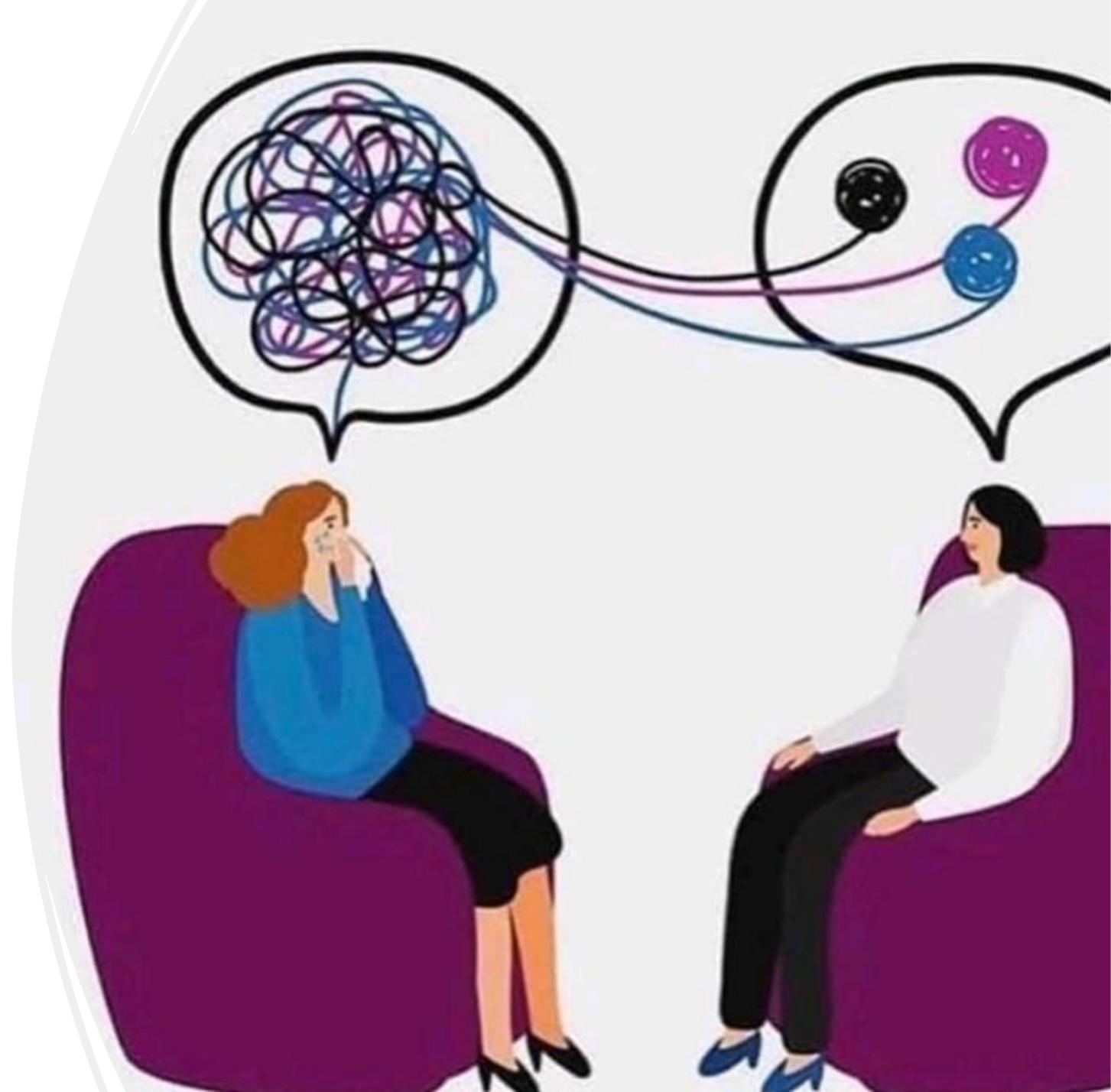
Herman 1998



# Power dynamic

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- “working alongside”
- Psychoeducation
- Transparency
- Resourcing
- Choice and voice
- Survivor involvement



# Awareness of social, cultural and historical traumas

Racism

Poverty

Colonialism

Disability

Homophobia

Transphobia

Sexism

# Where we are now

- Austerity impact
- Covid 19 and its impact
- Black Lives Matter
- Climate Change
- Growing social inequality and deprivation
- Limited resources
- Insufficient funding to mental health services

erty is the deprivation  
of opportunity.

Amartya Sen

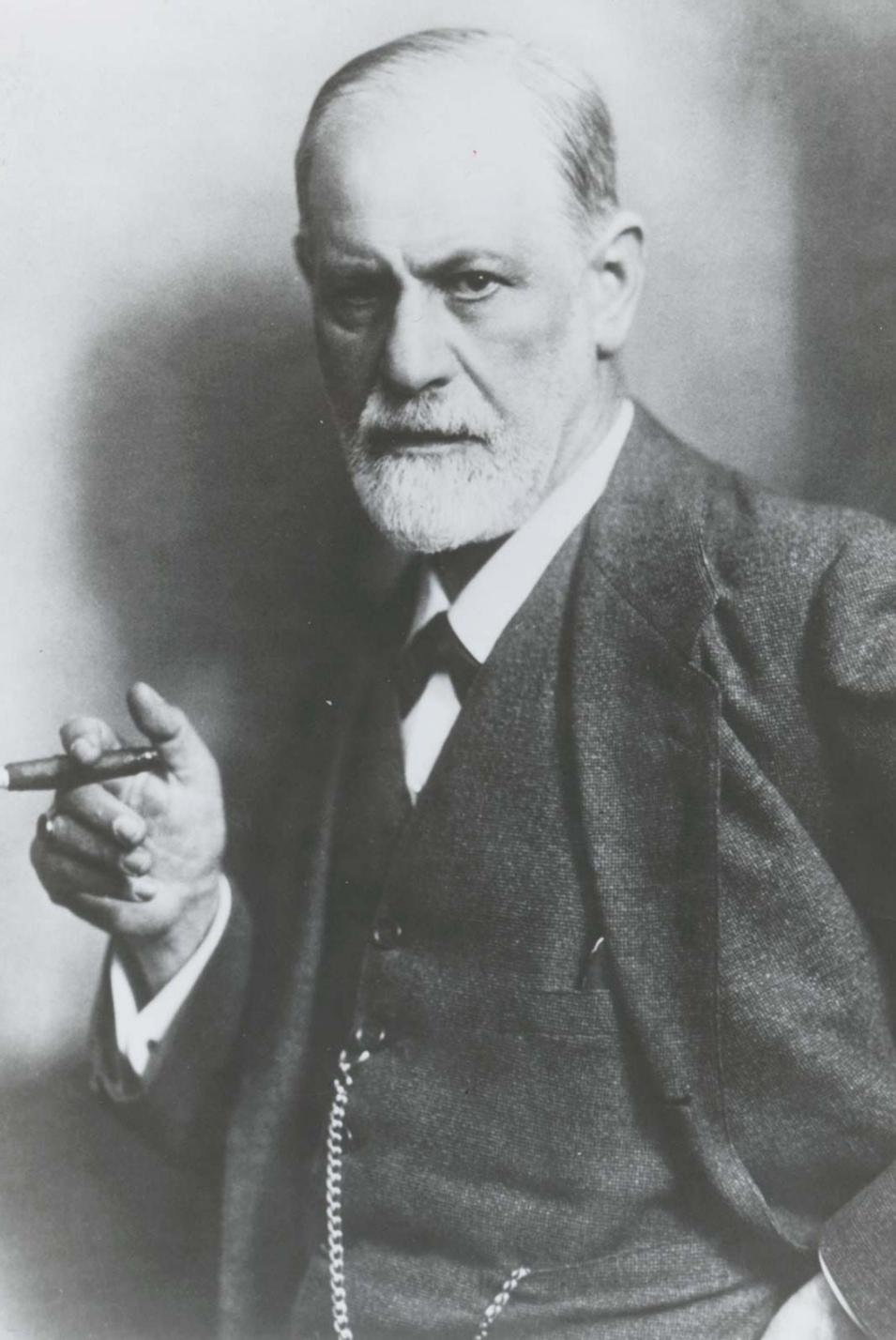


**BLACK  
LIVES  
MATTER**



Prevent re-  
traumatisation

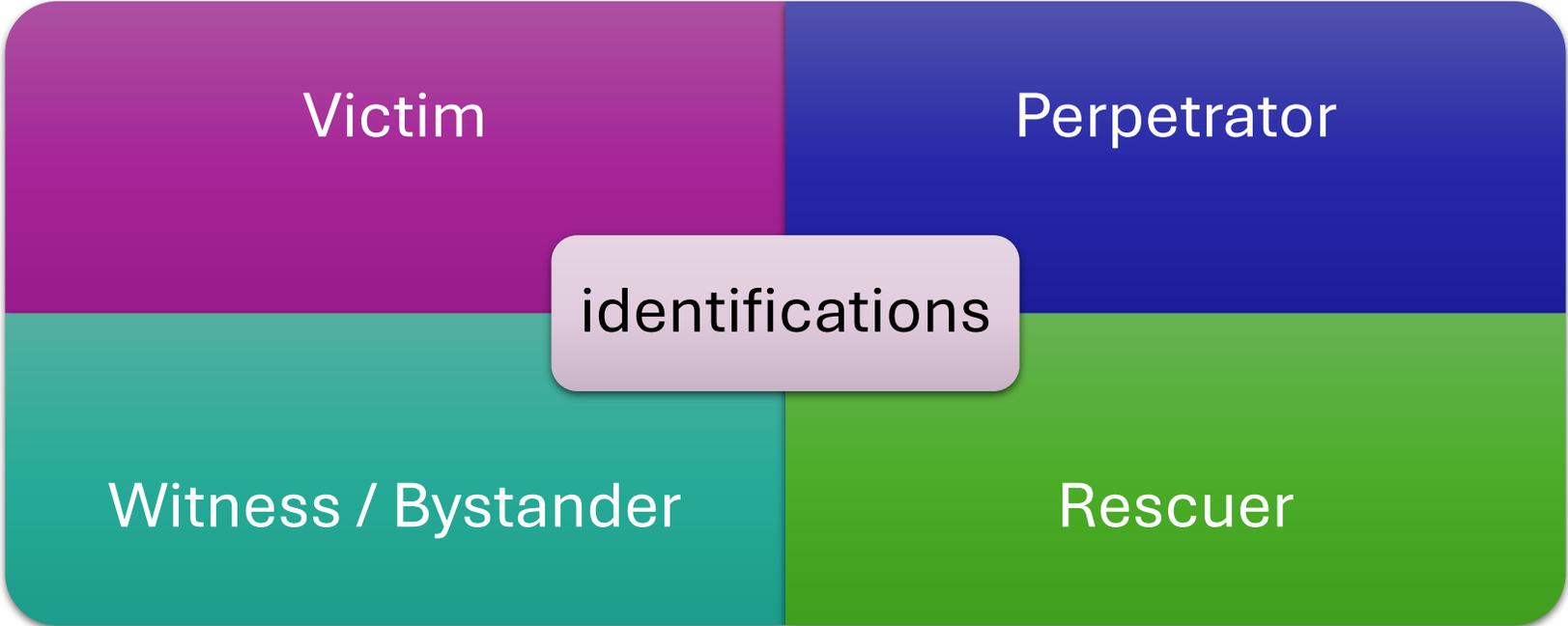
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## The Repetition Compulsion

If a person does not remember, he is likely to act out, he produces it not as a memory but as an action; he repeats it, without knowing, of course, that he is repeating, and in the end, we understand that this is his way of remembering.

Freud 1920



**UNDER-  
INVOLVED**

The diagram consists of three rectangular boxes arranged horizontally. The leftmost box is green and contains the text 'UNDER-INVOLVED'. The middle box is blue and contains the text 'ZONE OF HELPFULNESS'. The rightmost box is green and contains the text 'OVER-INVOLVED'. Each box has a thin white border and a shadow underneath it. The blue box is slightly taller than the green boxes.

**ZONE OF  
HELPFULNESS**

**OVER-  
INVOLVED**



## Working with trauma

- Repetition of traumatic scenario – Victim, perpetrator, witness or rescuer
- We are invited unconsciously to take up one of these roles
- We can all get pulled into the repetition - victim, perpetrator, witness or rescuer



## Working with trauma

- This can make us do things we wouldn't usually do → boundary issues or cause pain and distress
- Being aware that this is likely to happen and being able to find a way to think about and reflect on it will help to find a way out
- Reflection – spaces to think and talk
- Self-care – supported by organizational policies

# Re-traumatisation

Patient's trauma dynamics

Staff's own trauma dynamics

Organizational stress in NHS

Autocratic styles of leadership

Conformism in team dynamics

Interpersonal stress between staff members



# What do we need to work with our patients and in our organizations?

- We need time to think and notice experiences in the work
  - We need to feel supported and safe in the work
  - We need good communication across the organization
  - We need to feel heard
  - We need opportunities to connect with colleagues
  - We need to be supported in speaking openly about experience
  - We need to be able to do the things we enjoy and to feel restored
- 

# What happens when we don't have this

Burnout

Compassion stress and fatigue

Moral injury and institutional betrayal

Vicarious Traumatization

You aren't pleased or excited to go to work

You talk only about work and have no other interests

You treat everyone like a client

You dream about work especially bad dreams

You feel shame for your human limitations

You have secondary trauma reactions – flashbacks, anxiety, depression or avoidance around work

You want to drink, gamble or otherwise dissociate after work

# Vicarious traumatization- the organization

Widespread  
cynicism and  
pessimism

Increased  
illness or  
absenteeism

"Presenteeism"

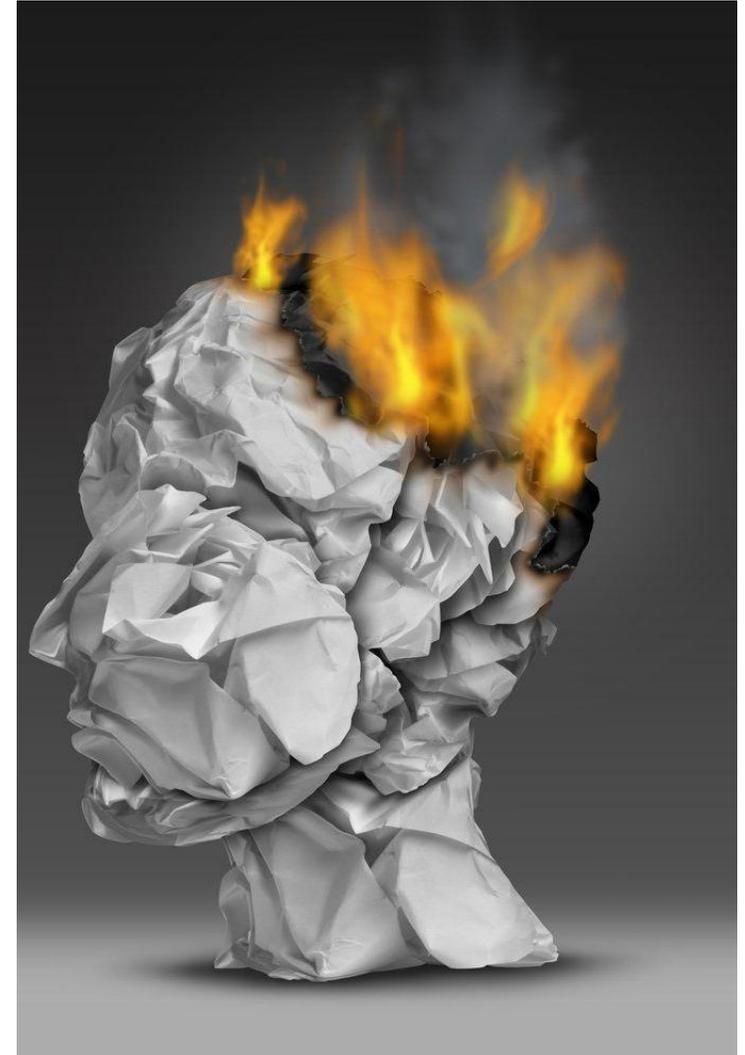
Ethical or  
boundary  
violations

Grievances and  
complaints

Reductions in  
motivation and  
productivity

Higher staff  
turnover

Decrease in  
staff morale





## Resilience Model

# Staff Wellbeing

“What do you need to do your job well?”

## REFLECTIVE SPACES

- Opportunities to think about the impact of working with traumatized individuals
- Shifting what might be held in the body into thoughts and then words to others
- Processing the emotions that have been activated



# GOOD LEADERSHIP

## Wellbeing

Attend to physical and emotional safety of staff  
Model good self care  
Promote wellbeing initiatives

## Acknowledgement

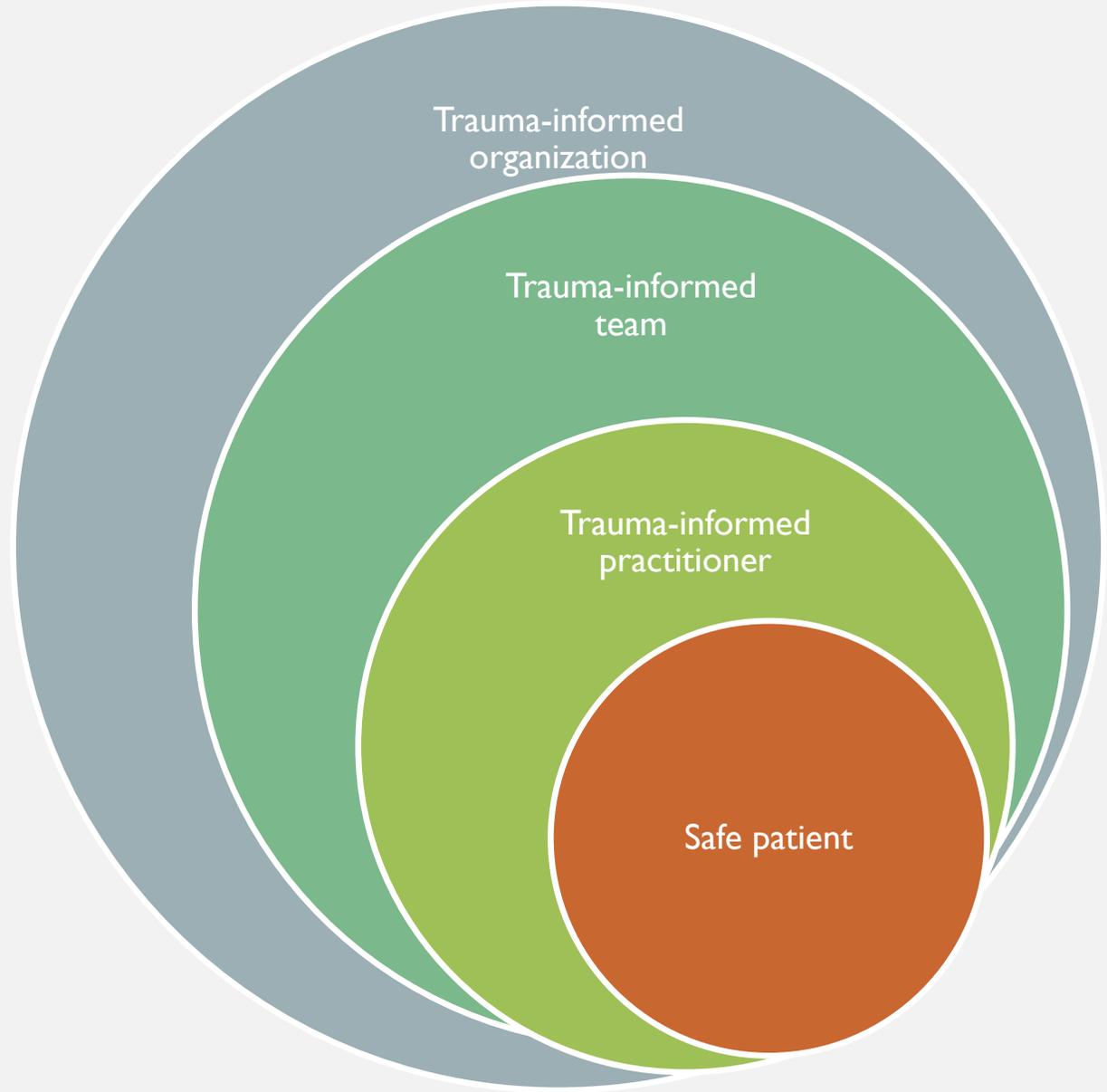
Stress and trauma  
Moral dilemmas  
Hard work and success  
Moral injury as organizational decisions

## Communication

Accurate updates  
Open and honest  
Provide mechanisms for feedback  
Validate and normalize distress

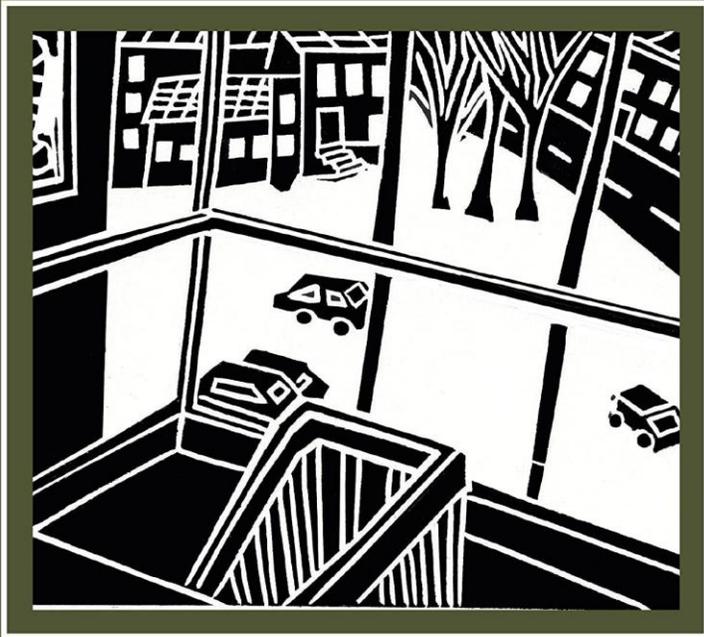
## Support team cohesion

Safe spaces  
Peer support and buddy systems  
Share difficult decisions



# COMPLEX TRAUMA

THE TAVISTOCK MODEL



EDITED BY JOANNE STUBLEY  
AND LINDA YOUNG

THE TAVISTOCK CLINIC SERIES



# Thank you

Contact Jo Stubley

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<https://tavistockandportman.ac.uk/courses/child-sexual-abuse-disclosure-how-to-support-adult-survivors-daa019/>