Quality Improvement in Tobacco Treatment

Learning Set 3

18 September 2023, 10:00 – 15:00







NATIONAL COLLABORATING CENTRE FOR MENTAL HEALTH



Welcome and introductions

Emily Cannon Head of Quality Improvement *NCCMH*





Housekeeping

- Toilets are located to the right of the lifts on level 1 (men's and women's toilets) and the ground floor (gender neutral toilets and disabled toilets).
- Lunch will be from 12.20pm 1.00pm and will be served on this floor.
- Room 1.1 is available if anyone who needs to take a break at any point or needs some quiet space (just outside the main auditorium).
- Please use the mezzanine area if you need to step outside for anything else.
- There will be a fire alarm test between 11:00 11:30.



NCCMH shared principles (1)



Listen with respect and openness

We seek to value learning from different people and stay open to new ways of doing things.

Confidentiality

People may share something they wish to be kept confidential. We require everyone's agreement not to share anyone's information without their permission.

Please only take and share photos of people with their permission.



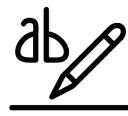
NCCMH shared principles (2)



Contribute

We seek to share ideas, ask questions and contribute to discussions. We can also choose not participate at any stage.

Please wait for the microphone before you contribute in this room

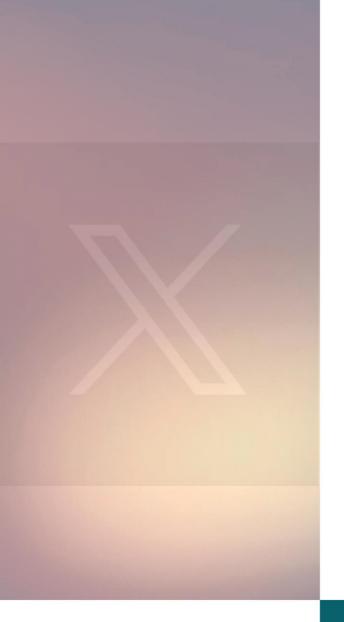


Use plain language

We seek first to understand, then to be understood. If possible, avoid using jargon and explain acronyms if they must be used.



Time	ltem	Speaker
10:00 - 10:30	Registration	
10:30 - 10:35	Welcome and introduction	Emily Cannon, Head of Quality Improvement, NCCMH
10:35 - 11:55	Change ideas: What has been tried and tested? QuITT teams share their progress, successes, and challenges so far.	Team 1 – Oxford Health NHS Foundation Trust Team 2 – Sussex Partnership NHS Foundation Trust Team 3 – East London Foundation Trust
11:55 – 12.40	 Learning from tobacco dependency work in other settings Quality improvement for tobacco dependency in the acute health setting Supporting cessation and preventing relapse after a smokefree mental health inpatient stay 	Dr Emily Shoesmith & Jodi Pervin, SCEPTRE programme, University of York
12:40 - 13:20	Lunch	
13:20 – 14:20	Data for improvement Round 1 teams: What do your numbers mean? Round 2 teams: Getting ready for your QuITT project	QI Team, NCCMH
14.20 - 14.55	Translating national policy to local action	Dr Peter Byrne, Consultant Liaison Psychiatrist at the Royal London Hospital
14:55 - 15:00	Feedback and close	Matt Milarski, Senior Quality Improvement Advisor, NCCMH



X/Twitter

- We will be live tweeting this event so you may see the QI coaches on their phones during some sessions. Please also find and follow us @NCCMentalHealth or search for #QuITTCollaborative
- We encourage use of X/Twitter and social media to share the work that you are doing throughout the collaborative.
- However, we kindly ask you not to tweet people's names, photographs of people's faces or their talks without their permission.
- Thank you!







Change idea you are testing

Ward name:

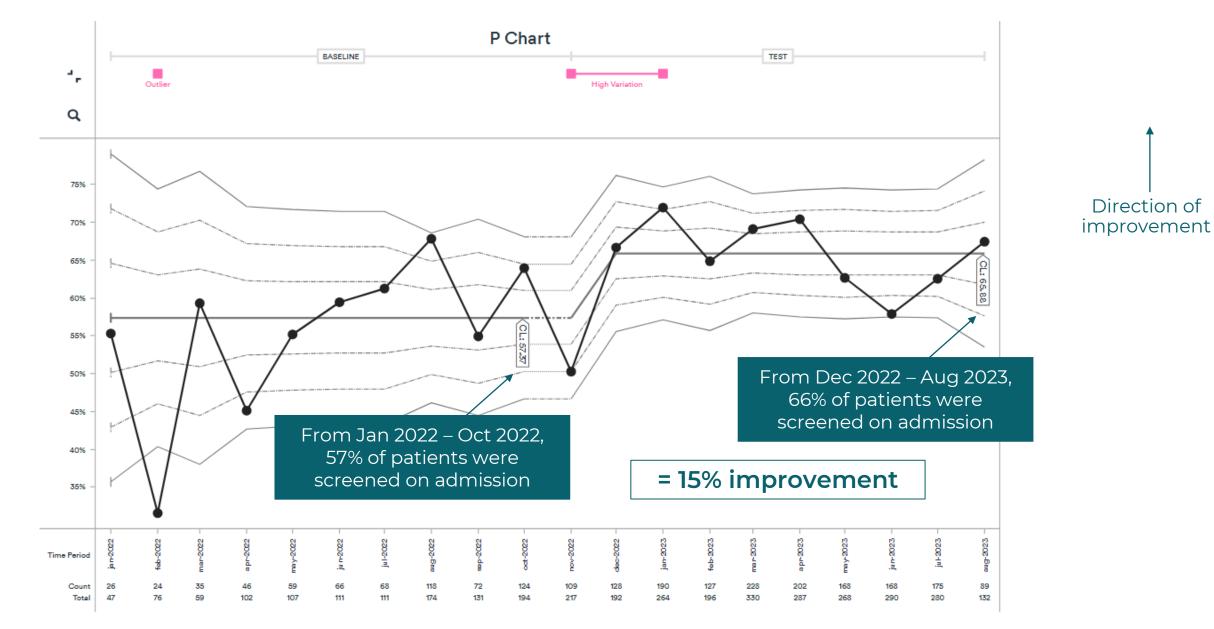






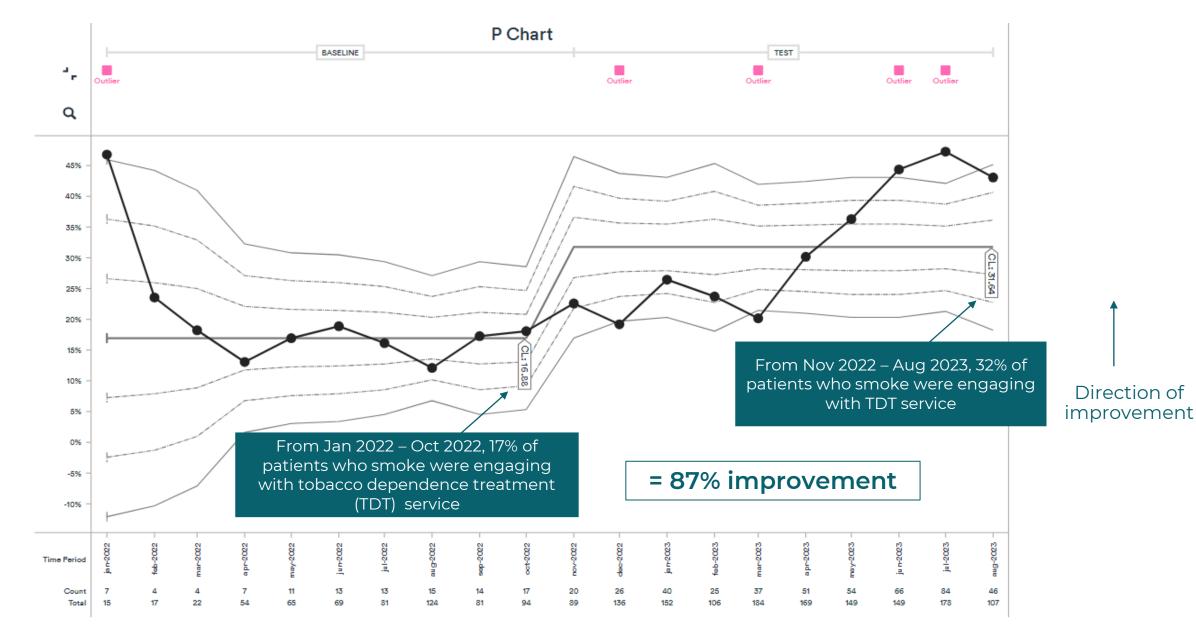
Measure 1: The percentage of patients screened for a recorded smoking status on admission (aggregate)



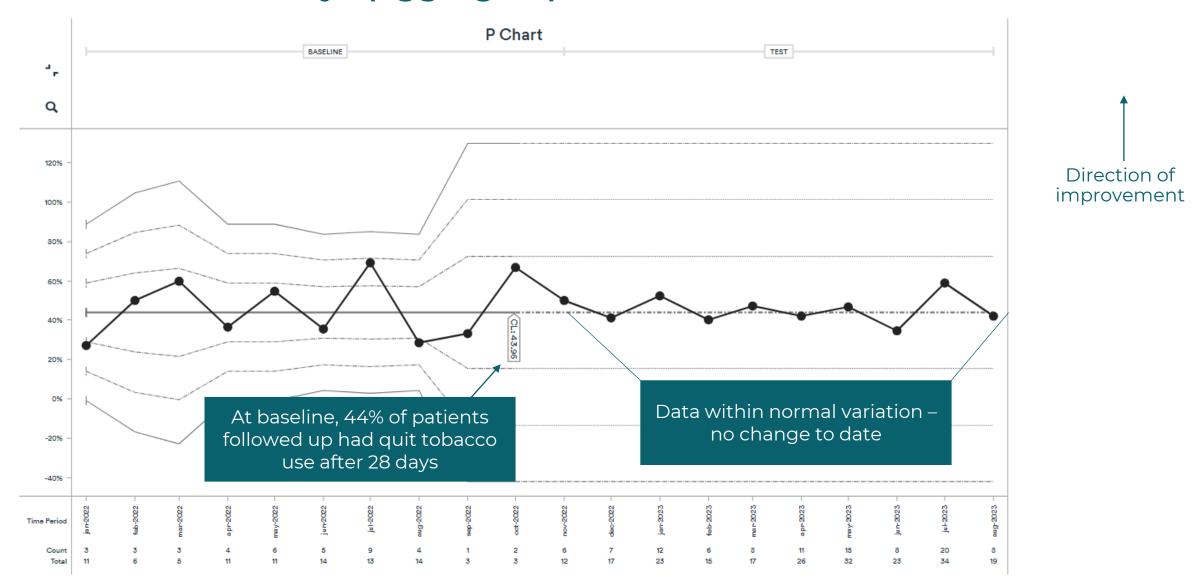


Measure 2: The percentage of patients, who smoke, engaged with a tobacco dependency treatment service (aggregate)





Measure 3: The percentage of patients engaged with a tobacco dependency treatment service who have quit tobacco use after 28 days (aggregate)



Measures 4-6: Patient survey return rates

- Q1 Quilty Improvement in Tobacco Treatment
- Measure 4: The percentage of patients that felt empowered to quit or continue to be smoke free
- Measure 5: The percentage of patients who rated their experience of the tobacco dependency treatment service as 'quite good' or 'very good'
- Measure 6: The percentage of patients who felt that the support to quit smoking was tailored to their needs and preferences

Month/Year	Number of completed surveys
November 2022	1
December 2022	3
January 2023	7
February 2023	1
March 2023	6
April 2023	12
May 2023	13
June 2023	25
July 2023	43

Change ideas: What has been tried and tested?

- Oxford Health NHS Foundation Trust
- Sussex Partnership NHS Foundation Trust
- East London Foundation Trust



Change ideas: What has been tried and tested?

QuITT teams share their progress, successes, and challenges so far.



How this session will run...

We will divide attendees into three groups. All three groups will have the chance to hear from all three QuITT teams.

- 20 minutes (13.05-13.25): 1st team presentation
- 5 minutes: Move to next team / room
- 20 minutes (13:30-13:50): 2nd team presentation
- 5 minutes: Move to next team room
- 20 minutes (13.55 14.15): 3rd team presentation

Team presenting	Room
Oxford Health NHS Foundation Trust	1.2
Sussex Partnership NHS Foundation Trust	1.3
East London Foundation Trust	1.4



Oxford Health NHS Foundation Trust Our QuITT Journey

Tobacco Dependency Service September 2023





How has it started?

- QuITT Project was launched in **November 2022**
- Oxford Health is in Round 1
- 3 wards Vaughan Thomas, Wintle, Opal 2 Acute working age male/female wards and one rehab ward



Tobacco Dependency Service

A new service.

- First Tobacco Decency Advisor (TDA) in post in July 2022, more recruitments February/March 2023 – As of September 2023, 4 TDAs are in post
- Started working on QuITT from February 2023

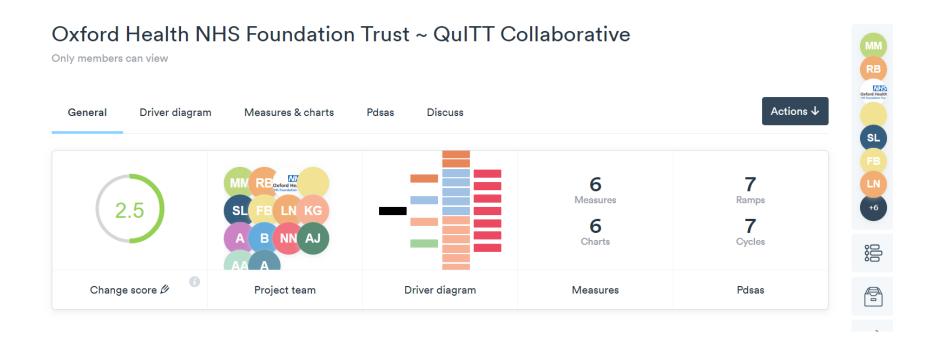


The Project Team

- Project Sponsor: Marie Croft, Chief Nurse Karl Marlowe, Chief Medical Officer
- Senior Support : Rose Hombo, Deputy Director of Quality
- Project Lead : Filiz Bristow, TDA Lead
- Other Team Members: TDA Leads for respective wards, Ward mangers and Matrons, Physical Health Leads, Trust Safety and QI Lead, Ward Staff, RCP QI Coach, 2 Experts by Experience
- Team meets every 3 weeks
- Quarterly F2F Learning Set in London/RCP supportive learning community and Online QuITT Workshops



Life QI

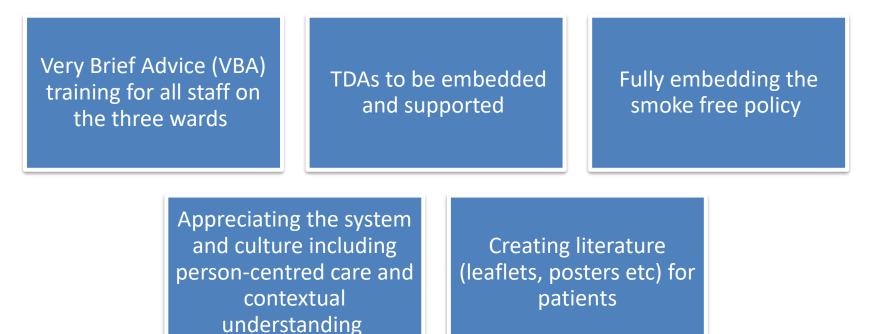


ore note that projector 🗢



Initial Change Ideas

The Team met for the First Time F2F in **February 2023**. With Nominal Group Technique we produced over 30 change ideas. The top five ideas were:





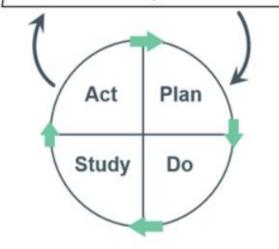
Current PDSA Cycles

Model for Improvement

What are we trying to accomplish?

How will we know that a change is an improvement?

What change can we make that will result in improvement?



TDAs attending regular ward meetings

EbE Involvement

Patient referrals to TDA

VBA Training for the pilot wards

Patient Survey completion on discharge

Patient Tobacco Groups

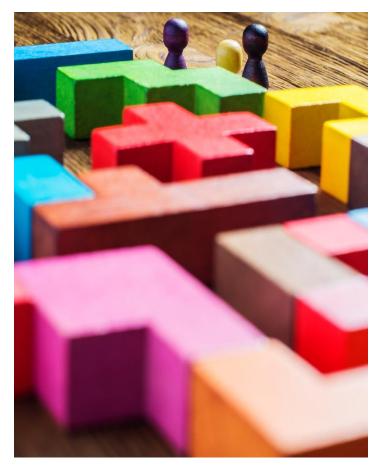
Smoke-free Policy – embedding non-return of tobacco



Challenges

1- Ward culture, routine and lack of engagement impacted:

- Referrals ongoing
- Patient Surveys got better





2- Staff understanding: No differentiation between Smokefree Policy and QuITT Project.





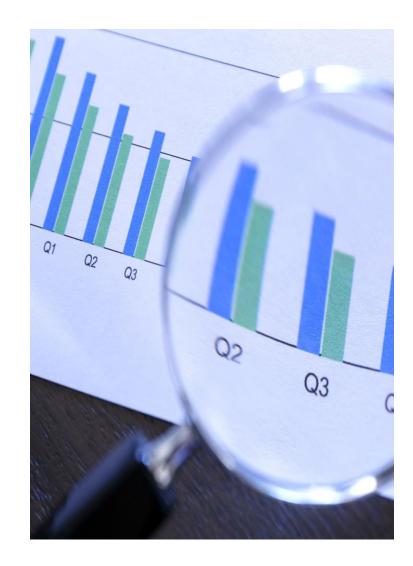
3- Tobacco Dependency service wasn't fully established and changes to staffing.





4- Data collection impacted by above challenges.

- Long term issues with referring patients to TDA and completing surveys on discharge.
- Lack of fully functioning patient admin system.





Successes/Positives

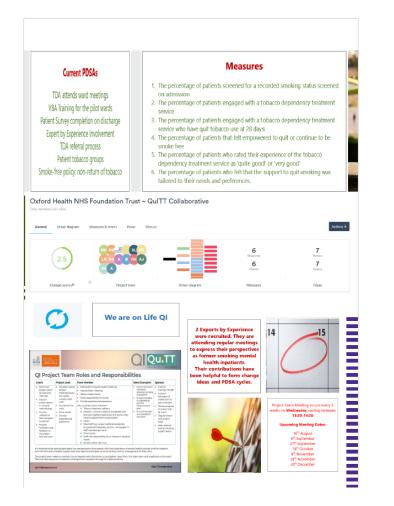


- Strong TDA collaboration
- Working change ideas
- EbE Involvement
- Supportive QI Coach from the RCP
- Quarterly Bulletin
- Despite the challenges we have the data



Quarterly Bulletin

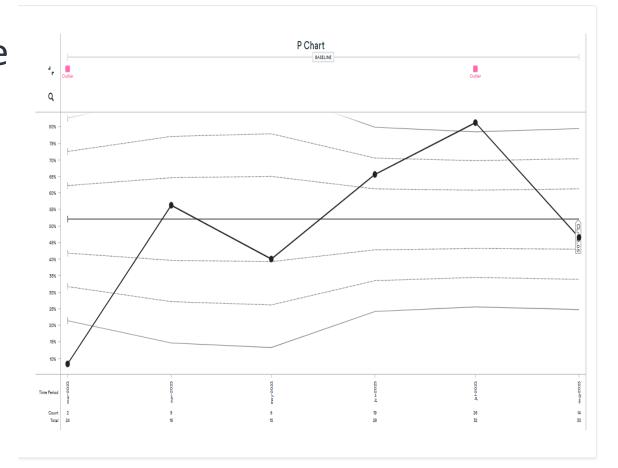
		Oxford Health NHS Foundation Trust
Primarydrivers	Secondary chivers	
	Focus on recovery goals of patient and their motivation to engage in tobacco treatment	WINTLE
	Conversations about impact of smoking, weldeing effects of reducing tobacco, patients and	WINTLE
Person-centred	staff learning together Yellowed secondary that even the second second second second	Wintle staff and TDA
care	Tailored approaches that consider an individual's diverse characteristics and needs include families and caress	Amina are working
	Person-centred management plans based on positive relationships	together to assess
	Taking responsibility and feeling empowered to improve own health	smoking patients within
the	Tobacco treatment tailored in intensity and duration	48 hours of admission
*	Training for staff	and offer a meaningful
	Support with staffs own smoking	tobacco dependency advice and treatment.
th Staff	Behaviours and attitudes towards people with serious mental liness who smoke	
	Support to provide a personalised approach to care planning	
	Nulti disciplinary involvement and buy in from initial screening through to discharge	
	Availability and accessibility of clear and consistent information and communication Range of treatment options available and accessible	VAUGHAN THOMAS
y Process of	Final Action Contraction Contraction	
providing tobacco treatment	High quality service and treatment accessible to all	are working together to
	Transfer of care to a service in the community on leave and discharge	find a working system to
	Consistent follow up with patients within 28 days of discharged to confirm smoking status	complete patient surveys
	Consistency in being smoke-free Good communication and strategy	on discharge.
Organisation /	Co-production in quality improvement work	
ward culture	Clinical leadership / senior support within the organisation	
· · · · ·	Ensuring leave off the ward regardless of smoking	
he Quality Improvement in obacco Treatment Collabo QuIT) is a quality improve diaborative that a imis to in he number of patients in n eealth inpatient units receix moking cessation treatment ackling tobacco dependent act of the NHS Long Term	Project on Wintle, Vaughan Thomas and Opal Wards nental wing ny ty is	OPAL TDA Sarah is running tobacco groups for the patients and delivering Very Bird Advice training for staff to enable ward staff to gain confidence and understanding on how to refer to Tobacco dependency Team and to





DATA (March–August 2023)

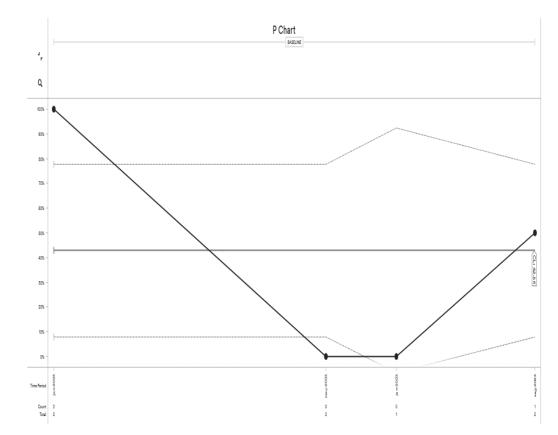
Measure 2: The percentage of patients engaged with a tobacco dependency treatment service. 52%





DATA (January – August 2023)

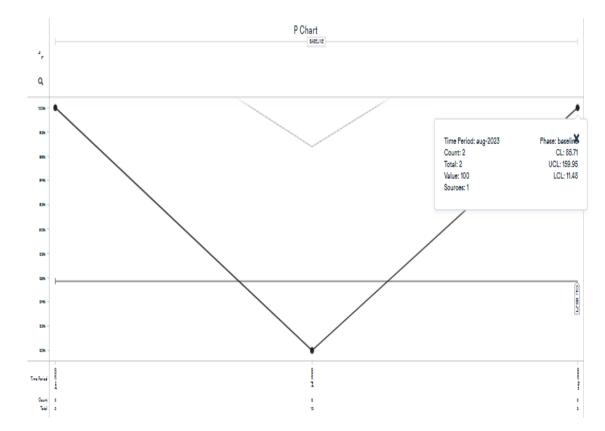
Measure 3: The percentage of patients engaged with a tobacco dependency treatment service who have quit tobacco use after 28 days. 42%





DATA (June-August 2023)

Measure 6: The percentage of patients who felt that the support to quit smoking was tailored to their needs and preferences. 85%





What have we learnt?

- Ward management and staff engagement is the key
- Tailored training for the pilot wards required
- EbE Involvement is essential to see from the service users' perspectives
- 'Data collection' should have been made as the first PDSA to work through the challenges

What is next?

- PDSAs ongoing
- The data collection more focus
- Patient Groups Patient perspective
- Continue with EbE Support
- Rollout



We would like to hear your success stories on the 'data collection and engaging with wards'.







Any questions?





Sussex Partnership NHS Foundation Trust

Tobacco Dependency Service Heather Frazer, Andreea Mitoi and Anmol Kacker

Sussex Partnership NHS Foundation Trust

Our service

Aims to provide advice, support and treatment to help patients stop smoking, both in hospital and in the community.

We also aim to increase the number of patients engaging in treatment for smoking - and successfully quitting. As well as working across all inpatient units, we are one of seven National Early Implementer sites for community patients.

We provide strategies to aid in coping with nicotine cravings and withdrawal symptoms by providing behavioural support and nicotine replacement therapy (NRT).

We cover sites across East Sussex, West Sussex, and Brighton and Hove.

The QI project team

Clementine Fitch Bunce (Quality Improvement Coach)

Heather Frazer (Tobacco Dependency Service Lead)

Jaime Dawn Wain (Project Support Officer for Tobacco Dependency Service)

Georgia Moffatt (Matron Caburn Ward)

Jack Pumphrey (Ward Manager Caburn Ward)

Lisa Dyde (Matron Rowan Ward)

Jessica Archer (Ward Manager Rowan Ward)

Patrick Fenton (Matron and Smoke free Lead Meadowfield)

Andreea Mitoi (Tobacco Dependency Advisor Rowan Ward)

Anmol Kacker (Tobacco Dependency Advisor Caburn Ward)



Our QI journey so far...

Change ideas:

CABURN WARD

- 1. Timing
- 2. Any nicotine cravings
- 3. Anxiety
- 4. Explain NRT
- 5. Offer NRT
- 6. Patient sees NRT working
- 7. If the patient is hesitant, don't talk about quitting/abstaining from smoking

Change ideas for Rowan ward

- Training all staff
- Smoking cessation champions
- Professional Nurse Educator
- Participate in leadership meetings and ward meetings



Key learning from testing change ideas

- 1. Vaping is inhibiting NRT usage
- 2. Staff training
- 3. Patient Awareness
- 4. Patient Encouragement
- 5. Adopting the approach



1. Engagement

2. Willingness

3. Achievable Goals

4. Positive Attitude

5. Increased Communications

Challenges and ways to overcome them:

1. Patients still allowed to vape on the ward.

- 2. Ward staff sometimes are unable to have conversation with the patients about tobacco dependency. Talks mostly happen only when I am on the ward.
- 3. Members of staff hold mixed perceptions about smoking, therefore don't refer to us.
- 4. NRT mentioned as PRN on medication charts.

How I would overcome the above challenges:

- 1. Vaping protocol to be introduced
- 2. Encouraging and training staff to have these conversations with the patients when the Advisor is not around. Asking them to complete MAUPs and undergo Tobacco Dependency Training.
- 3. Promoting conversations around smoking and referrals to the Tobacco Dependency Service during ward reviews and referring the patient to us post review. This prepares the patient and gives them the opportunity to come to a decision about what they would like to do.
- 4. Asking staff to encourage patients to use NRT during the period when they struggle the most.

Next steps

- Consultants will be adding a referral to the Tobacco Dependency Service as part of the ward review for new patients. This will increase patient referrals and open up the opportunity to have more conversations with more patients. Hopefully, this might even create a ripple effect where one smoker might encourage another smoker on the ward to speak to us and try NRT.
- We have been invited to attend an upcoming Leadership Meeting at Mill View. This will be a good platform for us to talk about the change idea to more staff members, discuss challenges and ways to overcome them, ask for any other change ideas that the staff think might be worth trying, asking Ward Managers and Matrons to encourage staff to attend the Tobacco Dependency Training and working together towards making Mill View a smoke free site by assisting both patients and staff.

Questions for participants...



- Encourage training attendance
- Patient involvement
- Boredom



Ogechi Anokwuru, Trust and Forensic Lead for Tobacco Dependency

Chris Oleru-Uda, RGN, Newham Tobacco Dependency Advisor

Dr Marios Krespis, Consultant Psychiatrist, Newham



Our service

ELFT TDS journey began in 2019, and expanded in summer 2022. 3 advisors covering the Trust to 10 advisors. These areas are: Bedford and Luton, City and Hackney, Newham, Tower Hamlets, Forensics and community services. We have assessed over 1200 patients, with 828 quit or cut down to quit!





The QI project team Clem Bunce- QI coach

Ogechi Anokwuru, ELFT Trust and Forensic Tobacco Dependency Lead

Chris Oleru-Uda, RGN Tobacco Dependency Advisor, Newham

Dr Marios Krespis –Consultant Psychiatrist

Gifty Obeng-Nsiah - Clinical Practice Lead

Rosemary - RMN

Tim Opoku- Ward Manager

2 Service user (anonymised)

Ahmed Abdi – Social therapist

Data! Topaz ward

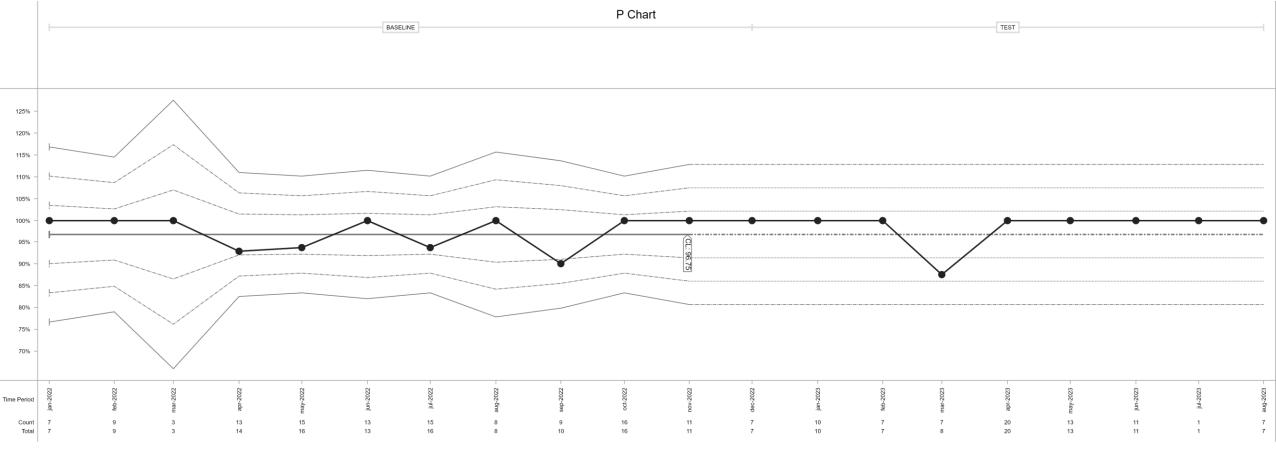
- Quit data Q1 (Sep 2022 to Aug 2023)
- Across Newham: 101 in-patient contact
- 29% on quit pathway
- 39% smoking reduction pathway
- 55% only vapes
- 22% accepted licensed and unlicensed NRTs
- 23% were on combination of NRTs.

Topaz ward:

Quit : 42

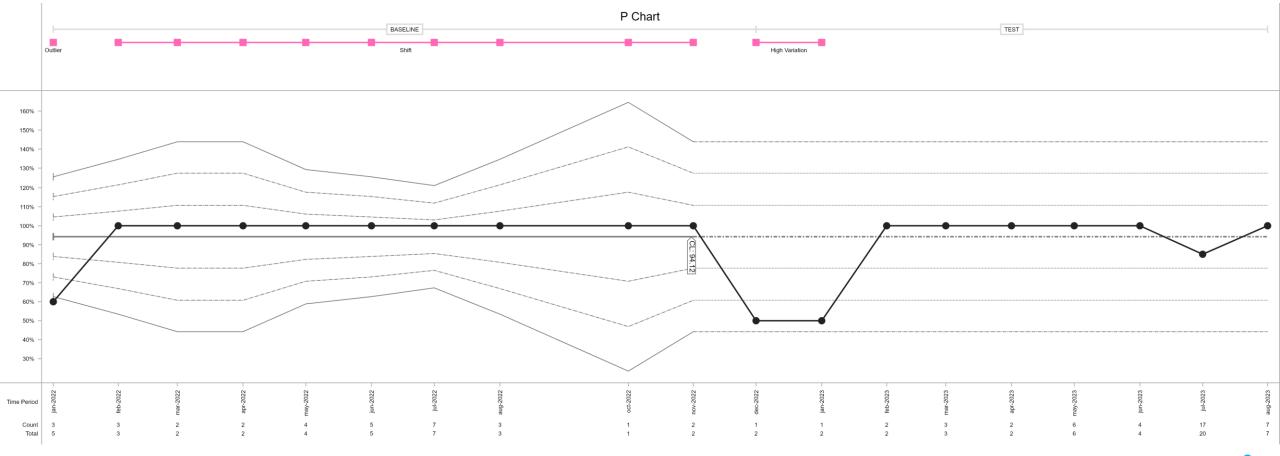
Opt out: 11

The percentage of patients screened for a recorded smoking status on admission



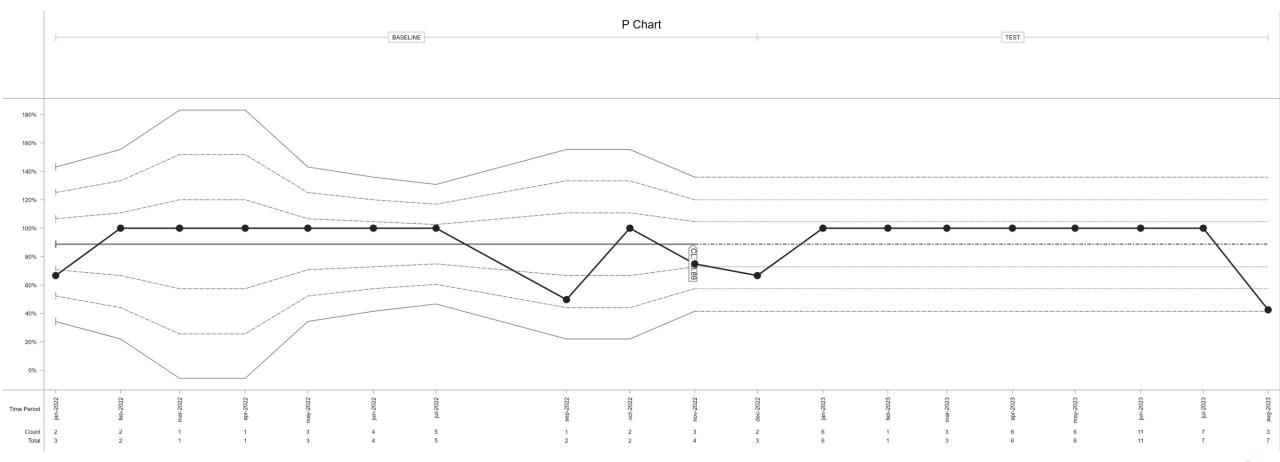
Generated by OLife

The percentage of patients engaged with a tobacco dependency treatment service who have quit tobacco use after 28 days



Generated by OLife

The percentage of patients engaged with the tobacco dependency treatment service



Generated by OLifeQ

Our QI journey so far...



Change ideas:

- Know your CO reading, every Wednesday morning, service user with the lowest CO reading is given a free disposable vape, we had meetings every 2 weeks or ad hoc that was convenient for all staff to attend due to time and ward constraints
- Health promotion on safer vaping and illicit vape use for service users that are displayed on the wards
- Staff and service users attending community meetings to debunk myths
- Staff training on CO monitoring
- Prescribing NRT by doctors has become routine and increased uptake
- Vaping- interest from staff and patients as quit tools incentive for formulating change idea



Key learning from testing change ideas

Plan

Do

Act

Study

What have you observed and learnt so far?

- Staff engagement and service user involvement is crucial to ensuring that the weekly CO reading takes place
- Service users want to feel empowered and having a reward helps them feel valued for their effort to give up smoking

Have you involved patients/carers when testing your change ideas?

• Yes. 2 service users who have quit via our service have taken part with our change ideas

How have your team found the PSDA process?

- Initially challenging, as staff availability would overlap and clash with set meetings
- Great way of brainstorming ideas and setting a plan in place to ensure tasks were achievable and list any challenges that may occur
- Able to set deadlines and document and review task as we go along

Successes and challenges ELFT QuITT data

- Weekly readings of patients taken on an inpatient ward between two advisors alternating
- Regular feedback from staff and service users who want to know their improvement week in and out
- Challenges: service users may not always be available for a CO reading due to being on leave, unwell or asleep
- Staff shortage to facilitate CO monitoring

Next steps

- To obtain feed back from service users for evaluation
- Ward staff to conduct CO readings as part of regular physical health checks

Learning from Tobacco Dependence work in other settings:

- Quality improvement for tobacco dependence in the acute health setting - Robyn Fletcher, Public Health, Leicester City Council
- Supporting cessation and preventing relapse after a smokefree mental health inpatient stay - Dr Emily Shoesmith, SCEPTRE programme, University of York





Quality Improvement (QI) programme for tobacco dependency treatment

Dr Robyn Fletcher

Background



British Thoracic Society National Smoking Cessation Audit 2021: Management of Tobacco Dependency in Acute Care Trusts: Audit Report

National Audit Period: 1 July – 31 August 2021 Audit leads: Dr Nikesh Devani, Dr Matthew Evison



The proposed solution



<u>Call for applications: Quality Improvement (QI) programme</u> <u>for inpatient tobacco dependency treatment pathways</u>

Do you want to improve the outcomes in your local inpatient tobacco dependency treatment pathway?

Smoking kills 1 in 2 of our patients

BTS is hosting a facilitated QI programme from January to June 2023 which is free to join and will be delivered entirely online.
 The programme will be practical and pragmatic. No prior QI knowledge is required

By the end of the programme teams can expect to:

✓ Learn the foundations of QI and its benefits

✓ Identify areas to improve quality locally

 \checkmark Design, lead and implement local change using QI methodology

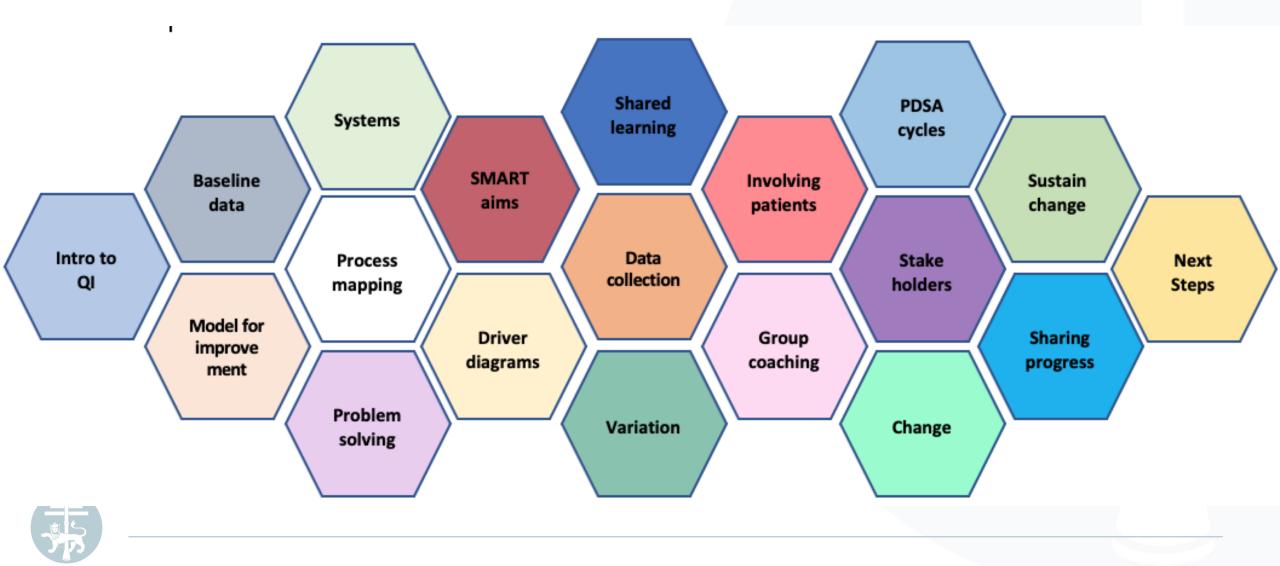
✓ Be part of a support network for collaboration and problem solving

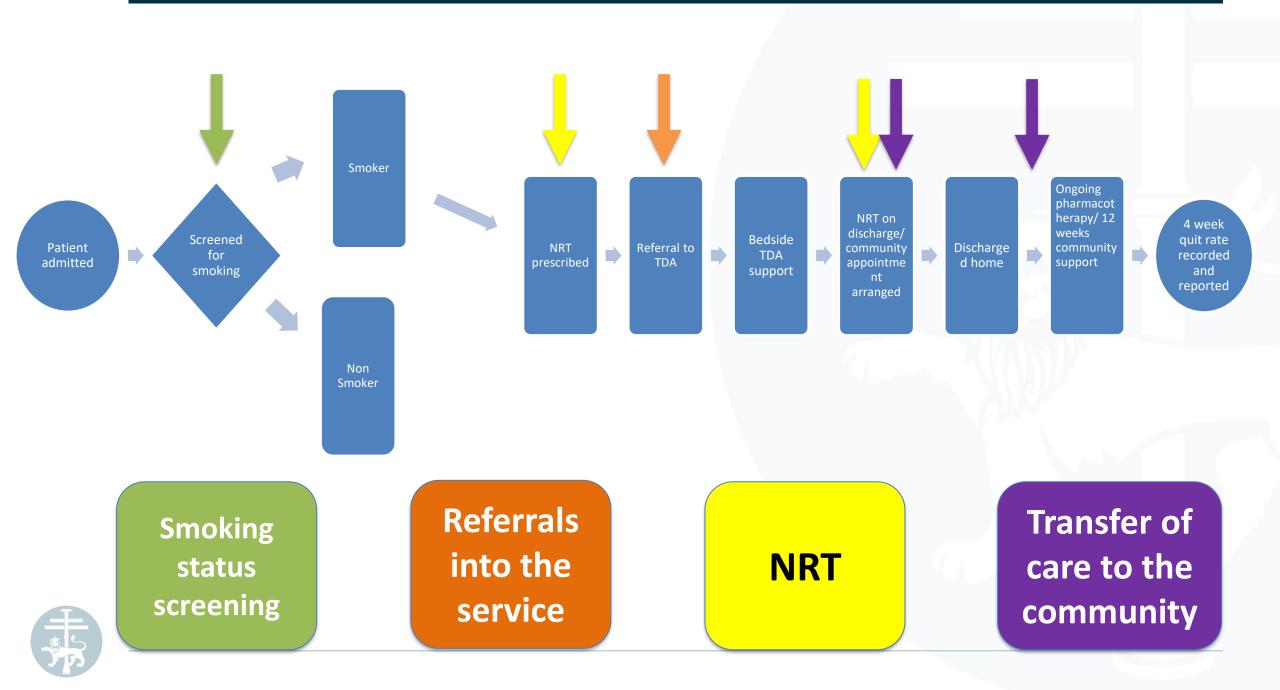
Deadline for applications 1st December 2022



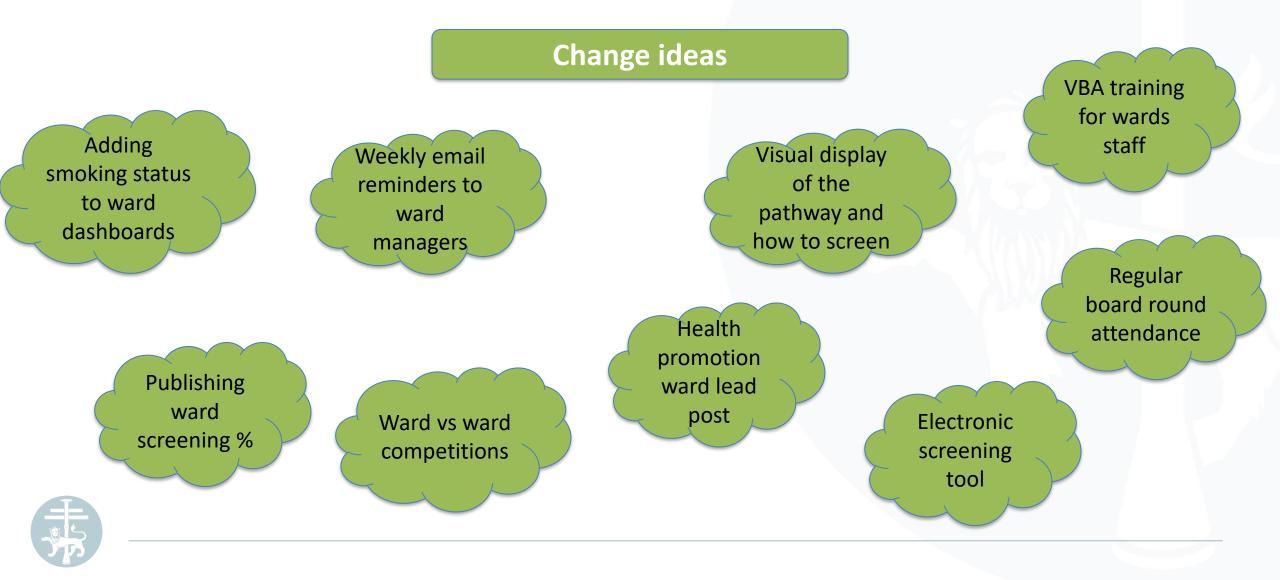


The programme

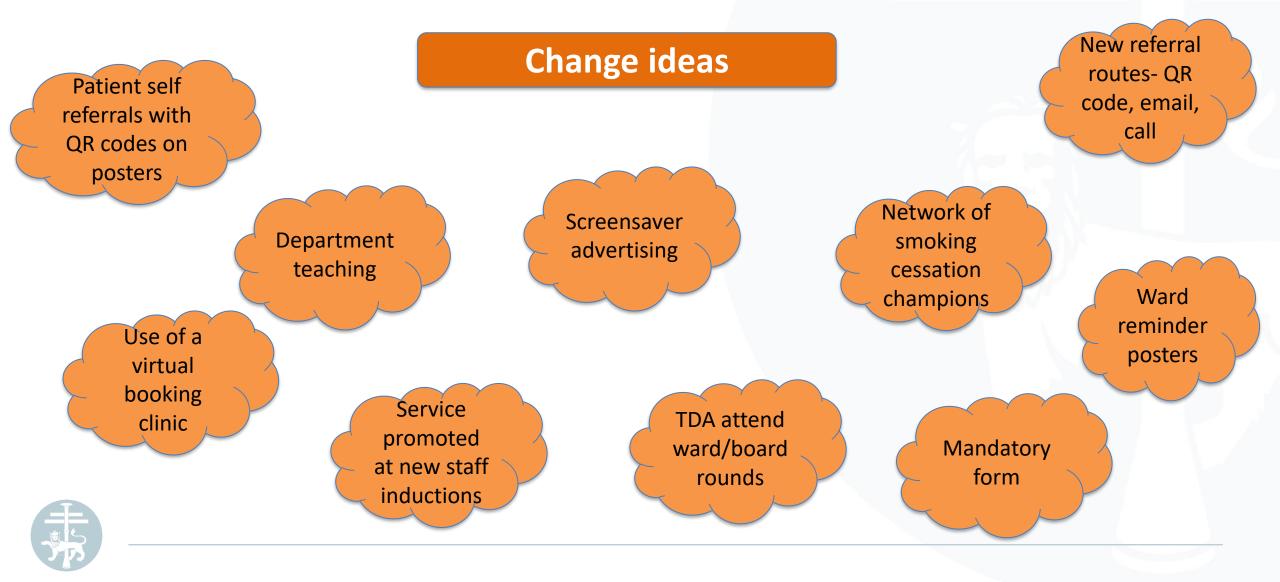


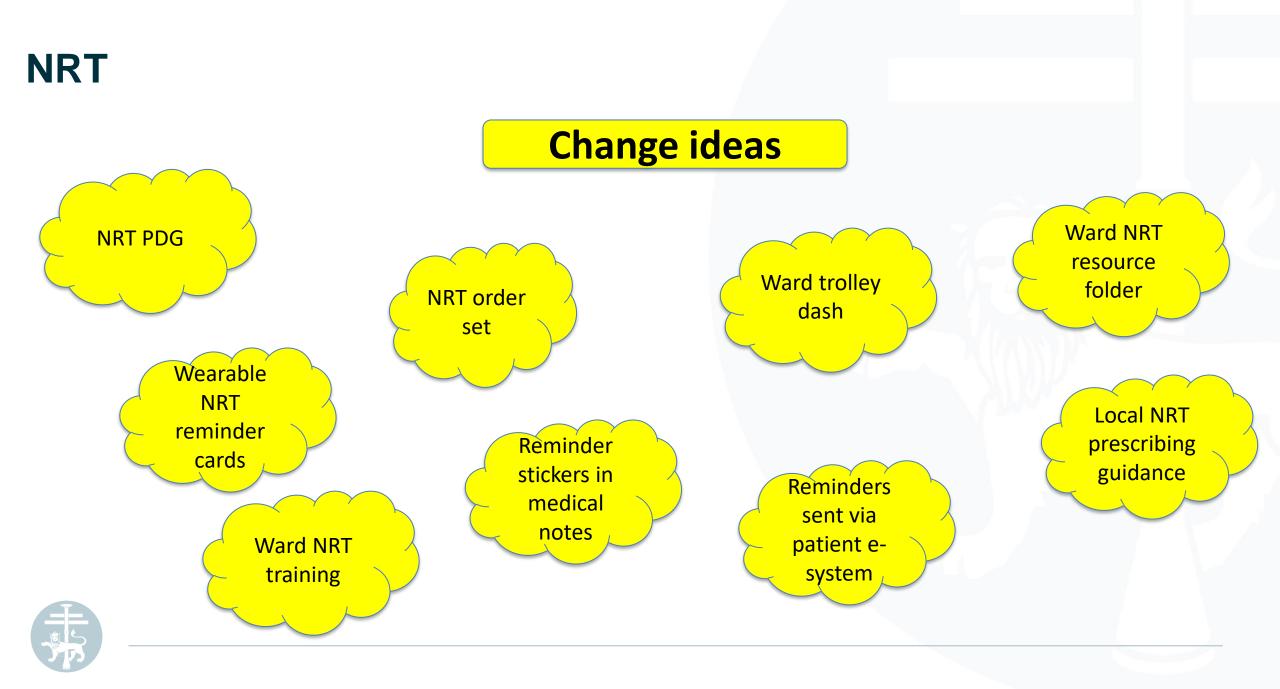


Smoking status screening

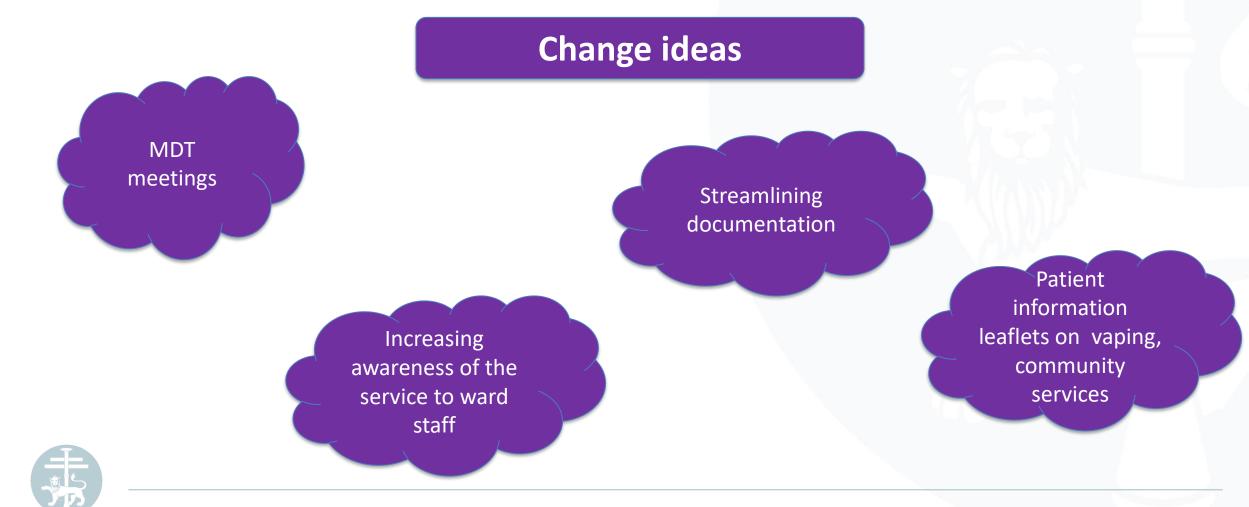


Referrals into the service





Transfer of care to the community











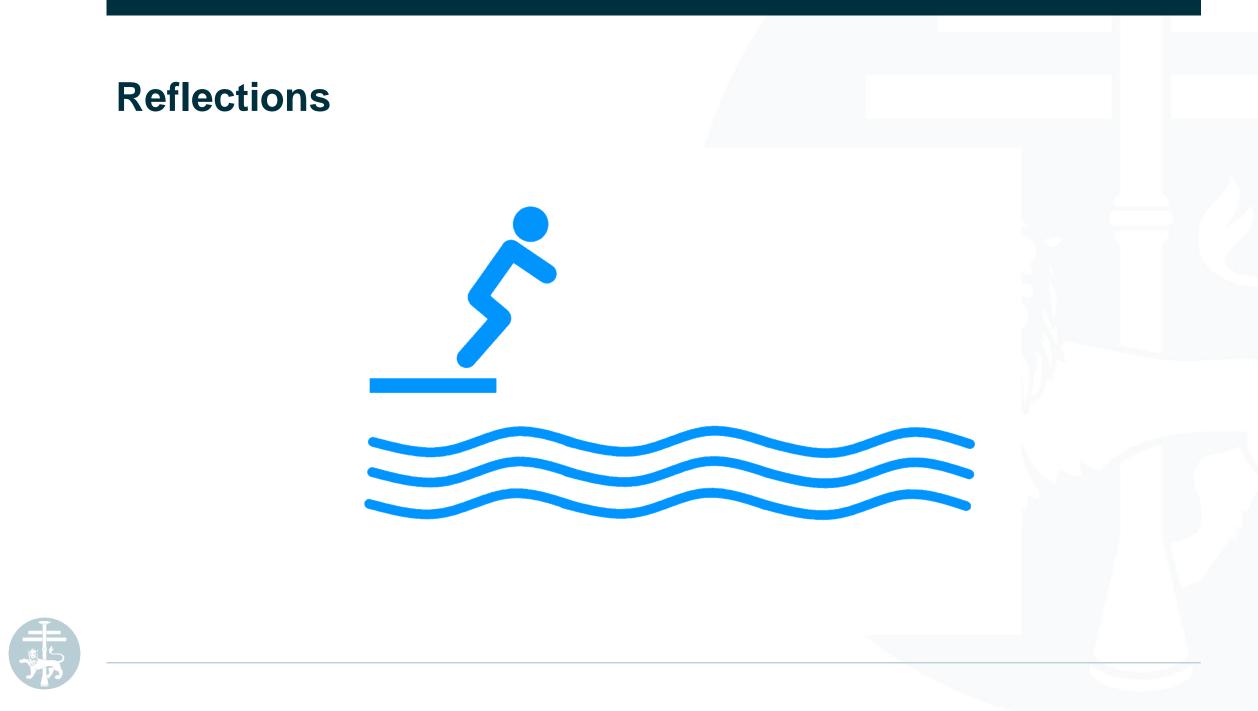


Enablers

skilled workforce pharmacy experienced delivery team effective partnership working healthy competition high level meeting best practice guidance ground presence regular steering group meetings better patient outcomes clinical evidence established service to drive change committed core team engaged executives improve smoke free site compliance contractual obligations on the ottawa model locally better outcomes stror clinical staff training nhs tobacco dependency plan organisational values consultant engagement improved patient experience leaders! regular meetings buy-in s respiratory buy in it buy in s motivated team decrease pressure on the nhs patient experience improvements Dhannager, Droj executive team nhs smoke free 2030 target senior level support hospital resiratory nurse input kefree site strong regional relations for support trust board support ind soft and the s ward data streams long term plan alignment Ward Starr business intelligence group smoking training module reduced readmissions' senior clinican input clear development areas team essure wide mdt involvement 1008-term governance 4/2 dovernance structures better health outcomes longer-tern ics governance structure ics focus on health inequaliti trust priority experienced team relationship with ward staff cost saving established service relevant staff experience governance structure experience in tobacco dependency change local tobacco lead input 🖉 strong links smoking cessation leads executive sponsor multi-disciplinary team tobacco dependency team all in post involvement clinical staff engagement experience making change locally support from medical directorate experience in gi service embedded in the trust clear goals improve efficiency project team commitment ba educational lead

pro-active team ward champions







"Start small, but start!"

Participant, 2023

Any questions?



Sheffield Health and Social Care NHS Foundation Trust





SCEPTRE

Promoting <u>S</u>moking <u>CE</u>ssation and <u>PrevenTing RE</u>lapse to tobacco use following a smokefree mental health inpatient stay

 18^{TH} SEPTEMBER 2023

Background



Smoking and mental health

March 2013

The Khan review

VFS

Making smoking obsolete

Independent review into smokefree 2030 policies **Dr Javed Khan OBE**

Long Term Plan

ŝ Department of Health

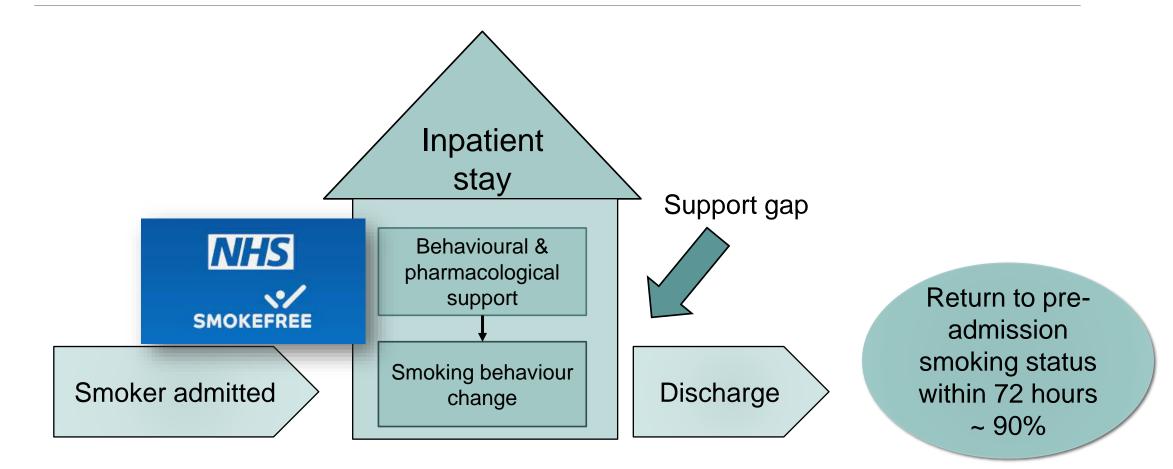
Generation

A Tobacco Control Plan for England

Published 9 June 2022



Persistent gaps (evidence and practice)



SCEPTRE Research Programme

Six-year National Institute of Health Research (NIHR) funded programme grant, hosted by Sheffield Health & Social Care NHS Foundation Trust.

Aim: To develop and assess the feasibility, effectiveness and cost-effectiveness of an intervention to promote smoking cessation and prevent relapse after a mental health inpatient stay.

Overview of the SCEPTRE Programme

Ct.



 Identification & mapping of components Co-design of intervention content & delivery pathways 	 Piloting of intervention & materials Randomised controlled feasibility study 	 RCT of the SCEPTRE intervention Economic analysis & modelling 	 Quantitative process evaluation Qualitative process evaluation 	Integration of findings & final intervention refinement
Stage 1 Development	Stage 2 Piloting & Feasibility	Stage 3 Testing	Stage 4 (a) Process Evaluation	Stage 4 (b) Implementation

Milestones

ADDICTION	
REVIEW	

doi:10.1111/add.15452

Supporting smoking cessation and preventing relapse following a stay in a smoke-free setting: a meta-analysis and investigation of effective behaviour change techniques

Emily Shoesmith¹ ^(D), Lisa Huddlestone¹ ^(D), Fabiana Lorencatto², Lion Shahab³ ^(D), Simon Gilbody¹ ^(D) & Elena Ratschen¹ ^(D)

Department of Health Sciences, University of York, Heslington, York YO10 5DD, UK¹ Centre for Behaviour Change, University College London, London, UK² and Department of Behavioural Science and Health, University College London, London, UK³

Nicotine and Tobacco Research, 2022, 24, 945–954 https://doi.org/10.1093/ntr/ntac004 Advance access publication 8 January 2022 Review



Nicotine and Tobacco Research, 2023, **25**, 729–737 https://doi.org/10.1093/ntr/ntac242 Advance access publication 17 October 2022 **Original Investigation**



Promoting and Maintaining Changes in Smoking Behavior for Patients Following Discharge from a Smoke-free Mental Health Inpatient Stay: Development of a Complex Intervention Using the Behavior Change Wheel

Emily Shoesmith PhD¹⁽⁰⁾, Lisa Huddlestone PhD¹, Jodi Pervin BSc¹, Lion Shahab PhD²⁽⁰⁾, Peter Coventry PhD³, Tim Coleman MD⁴⁽⁰⁾, Fabiana Lorencatto PhD⁵, Simon Gilbody PhD^{1.6}, Moira Leahy MSc⁷, Michelle Horspool PhD⁷, Claire Paul MSc⁸, Lesley Colley⁹, Simon Hough¹⁰, Phil Hough¹⁰, Elena Ratschen PhD¹

¹Department of Health Sciences, University of York, York, UK

Jude Watson PhD¹, Elena Ratschen PhD¹

³Centre for Behaviour Change, University College London, London, UK Corresponding Author: Emily Shoesmith, PhD, Department of Health Sciences, Faculty of Sciences, University of York, Heslington, York Y010 SDD, UK. Telephone: 1094 a21765; E-mail: emily-shoesmith%pyrka.euk

A Systematic Review of Mental Health Professionals,

Patients, and Carers' Perceived Barriers and Enablers to

Supporting Smoking Cessation in Mental Health Settings

Lisa Huddlestone PhD¹, Emily Shoesmith PhD^{1,0}, Jodi Pervin BSc¹, Fabiana Lorencatto PhD²,

Randomised controlled feasibility study

Aim and objectives

Aim: To determine the feasibility, acceptability, and potential impact of delivering a multi-component smoking cessation intervention in mental health services. Specifically, the objectives are:

1. Address uncertainties related to the intervention's delivery and the research process's conduct (including the use of research measures).

2. Assess central parameters for the design of a randomised controlled trial.

3. Obtain feedback from all stakeholders relating to the research participation process and the acceptability of the intervention (as a whole and in terms of single components).

4. Based on the above, refine the intervention in readiness for further assessment.

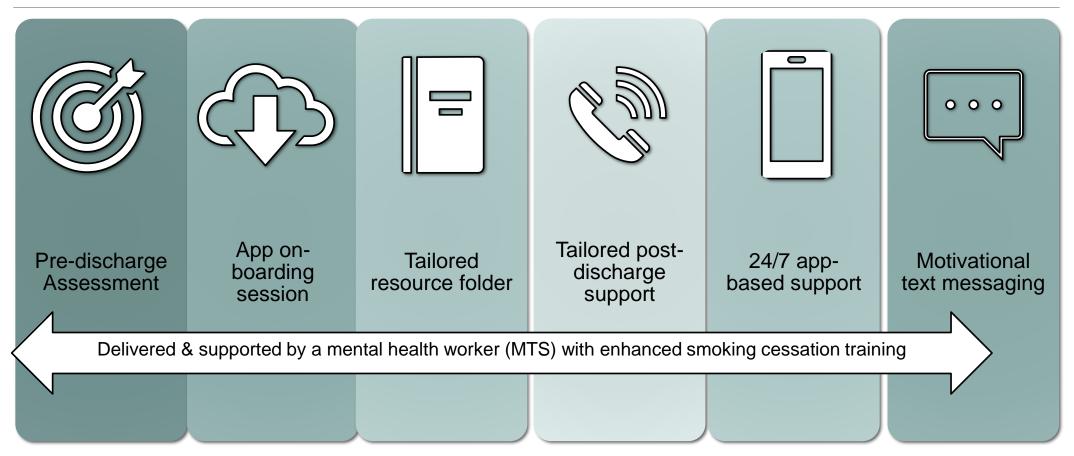
Methods

Design: Randomised controlled feasibility study (SCEPTRE intervention vs usual care)

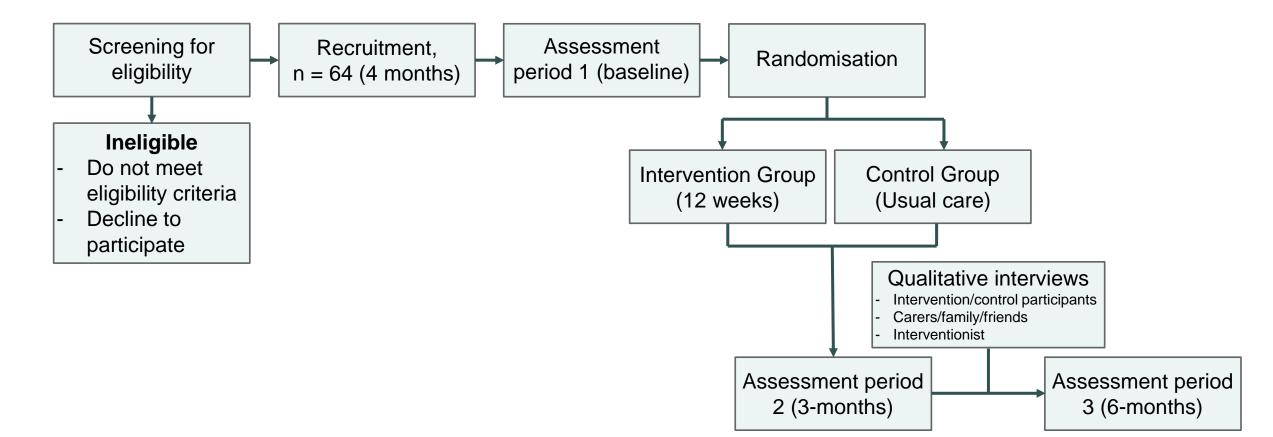
Settings: NHS acute adult mental health inpatient wards → approx. 12 sites at 8 Trusts in England

Participants: Inpatients who reported being smokers on admission

SCEPTRE intervention



Trial protocol: overview



Thank you for listening!



Dohs-sceptre@york.ac.uk



@SCEPTREresearch



www.sceptreresearch.com



Lunch

12.40-13.20



 If you would like to ask questions about data, you can put questions on Menti





Data for improvement

QI Team, NCCMH



How this session will work

Everyone: Overview of data for improvement and measurement in QuITT



Round 1 teams: Understanding control charts, looking at your own data

Main room (1.7)



Round 2 teams: Getting ready for your QuITT project

Room 1.2



"Why are we collecting all these numbers and what are we doing with them?"

Or round 2 teams, "why will we need to collect numbers?"



RC PSYCH Royal college of Psychiatrists

NATIONAL COLLABORATING CENTRE FOR **MENTAL HEALTH**

Measures in QuITT

- Measure 1: proportion of patients screened for smoking status on admission
- Measure 2: proportion of smokers engaged in tobacco dependence treatment
- Measure 3: proportion of smokers who quit smoking at 28-day follow up
- Measures 4-6: patient experience measures (from patient survey)
 - Feeling empowered to quit
 - Proportion reporting the tobacco dependence support was quite good/very good
 - Feeling the support was tailored to their needs



Why are we measuring these 6 measures in the QuITT Collaborative?

• Three minutes to discuss



Why do we measure anything in quality improve ment?

So you can know if changes you are testing are leading to an improvement

- Data for improvement is collected and displayed in real-time
 - > Monthly in QuITT
 - Visualise your data as your project progresses and see the effect your change ideas are having
- Identify variation
 - > Is it random variation or does it have a cause?



So what do we do with the numbers?

- Visualise them in a chart for each measure
- This helps to see patterns, and see if changes are just random, or if they have a likely cause
 - We can understand what is the "norm" and what is "different"
- There is quality improvement science behind how these charts work



SPLIT TIME!

Round 2 teams move to room 1.2









NATIONAL COLLABORATING CENTRE FOR **MENTAL HEALTH**

Breakout Session: Round I teams







NATIONAL COLLABORATING CENTRE FOR **MENTAL HEALTH**

Questions so far?

- We know that data can feel tricky
- It may not part of your normal job or role
- It can be unfamiliar
- Maybe you didn't like maths at school!
- It's ok if you don't follow everything here
- Your QI Coach is here to support you with data
- It gets easier as you get used to it!



Types of Variation on a Quality Improvement Chart

Random

Probability based rules indicate variation is due to chance

i.e. the difference between the dots is no more than we would expect to happen in the usual experience of the current system

VS

Non-Random

Probability based rules indicate variation is not due to chance

i.e. something new has happened, which has affected the performance of the current system



Why might nonrandom variation occur?

Non-random variation could be:

- improvements resulting from our work
- unintended consequences from our work
- new factors affecting system

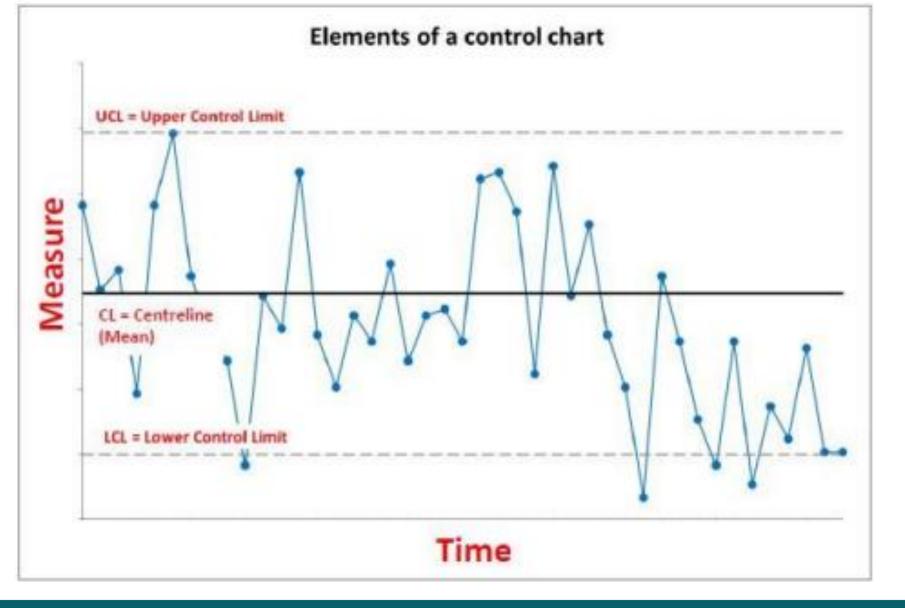


Types of Quality Improvement Charts

- Run Charts
- Statistical Process Control (SPC) charts
 - Many different types
 - P chart = proportion or percentage chart



What makes up a Control chart?





Rules of SPC charts

There are 5 rules, we are going to look at 3

- Trends
- Shifts
- Astronomical data points (three sigma violation)



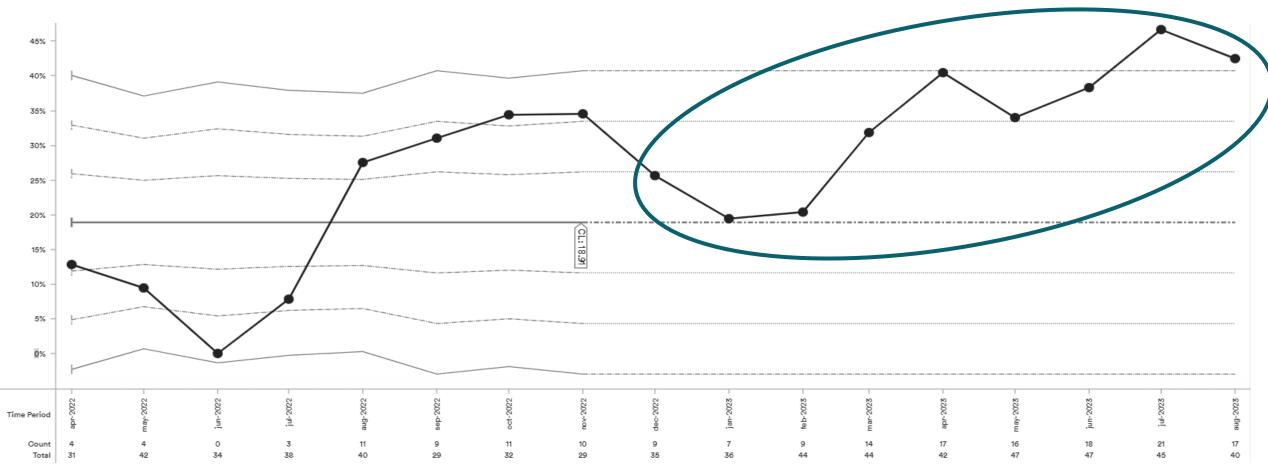
Trend

- Six or more consecutive points all going up or all going down
- (ignore consecutive points that are the same value)

Shift

- Eight or more consecutive points all above or below the centre line
- (ignore points that are exactly on the centre line)

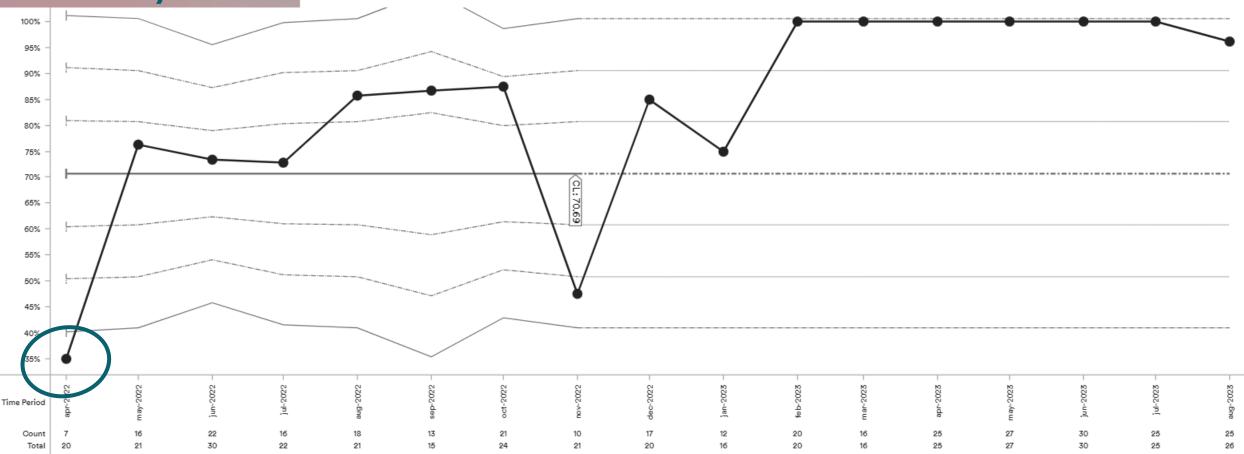
Measure 2: The percentage of patients engaged with a tobacco dependency treatment service



Astronomical data point (three sigma violation)

• One data point that is outside of the upper or lower control limit

Measure 1: The percentage of patients screened for a recorded smoking status on admission

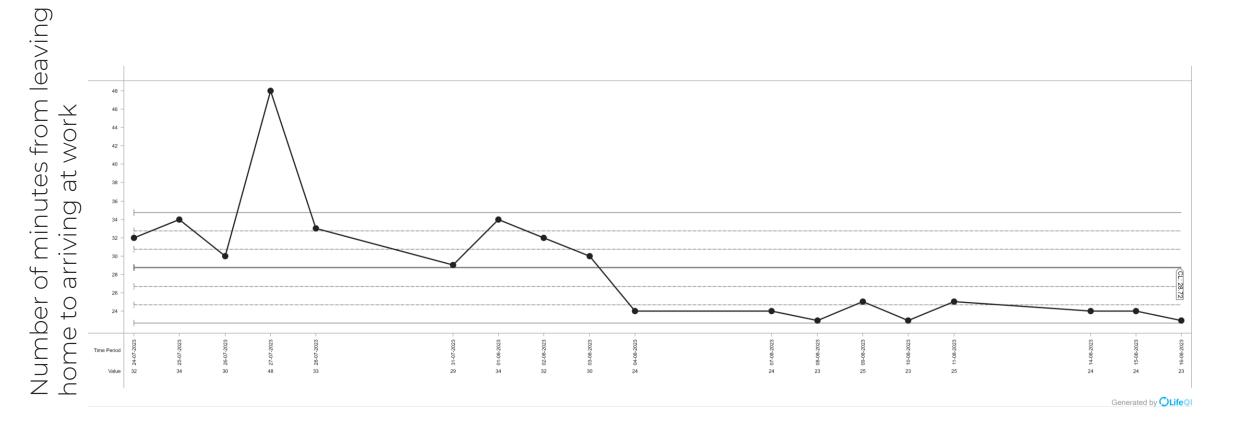


Practice!

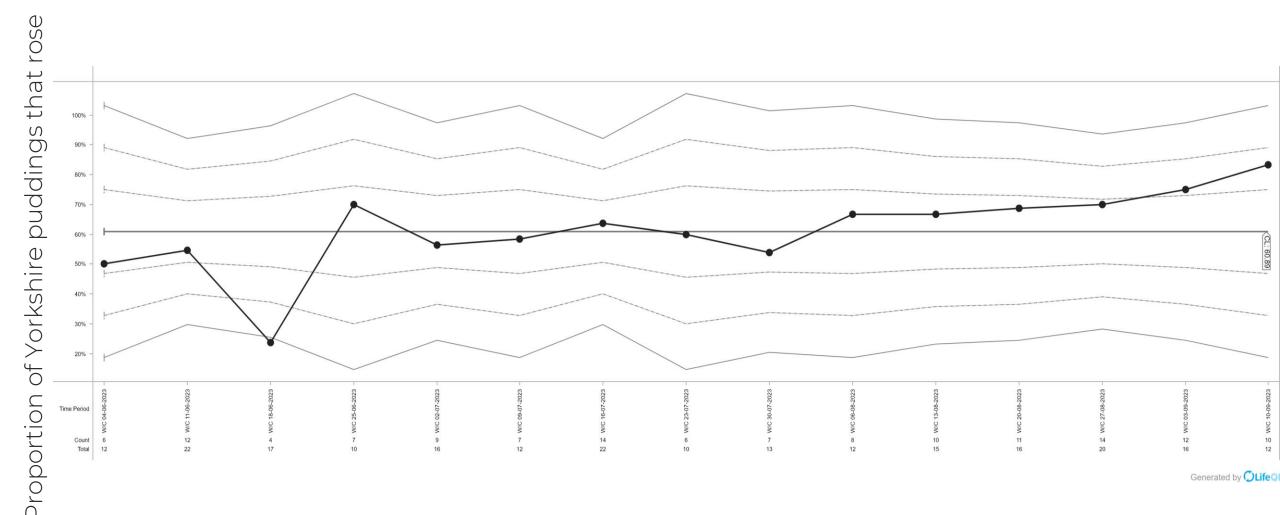
- Sonya's journey to work
- Pete's Yorkshire puddings
- Is this random or non-random variation?
- What might be causing what you can see?



Sonya's journey to work (I chart)



Pete's Yorkshire Puddings - P chart

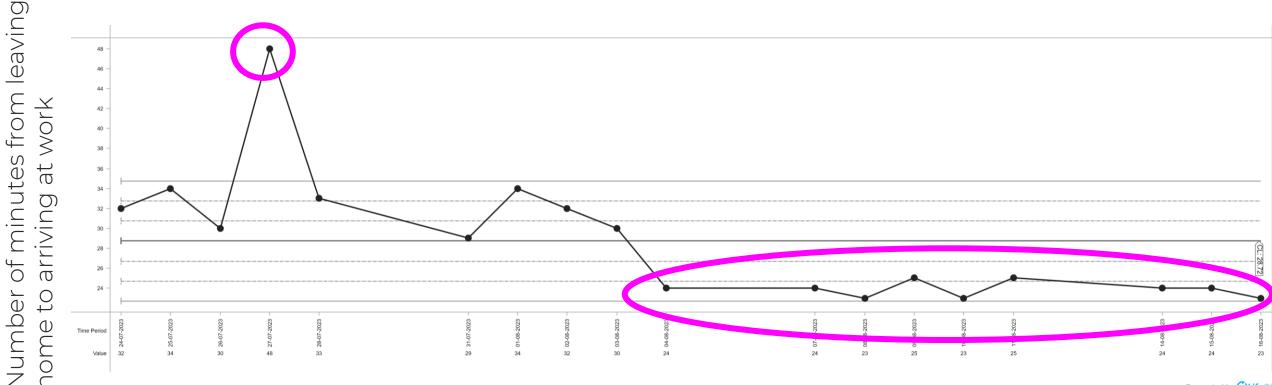


What could you identify?

- Trends?
- Shifts?
- Three sigma violations?

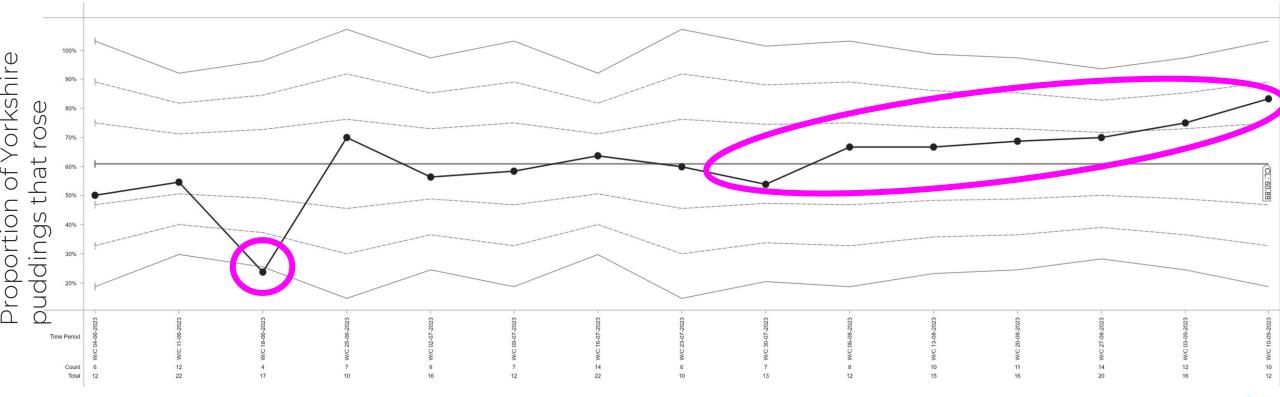


Sonya's journey to work (I chart)



Generated by

Pete's Yorkshire Puddings - P chart



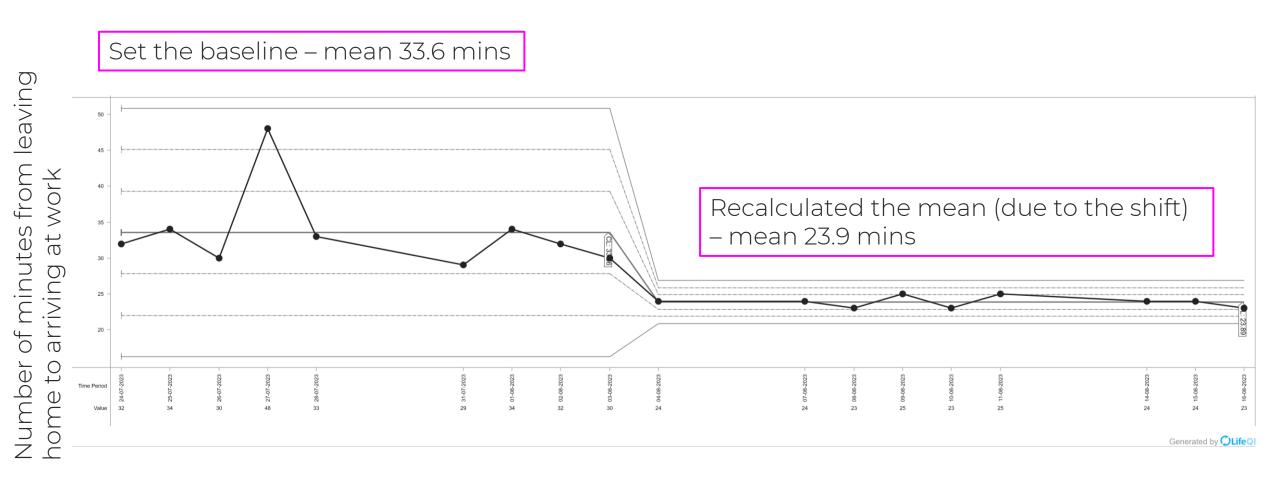
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Setting and shifting the centreline

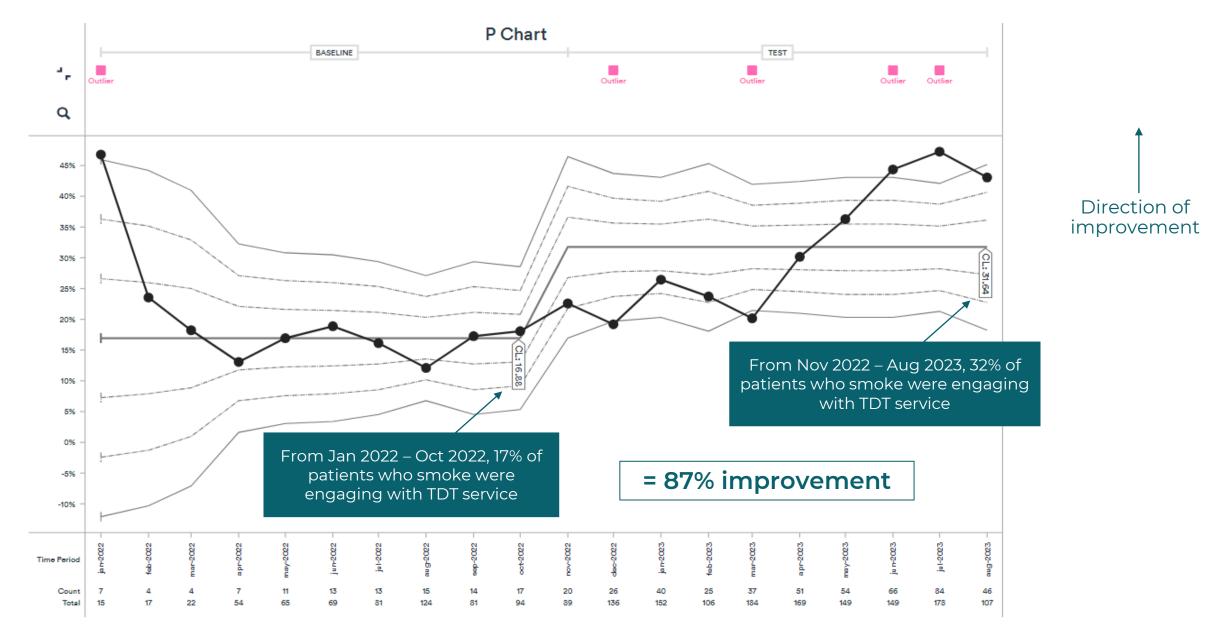
- We set a baseline mean, usually at least 8 data points
- If there is a sustained **shift** (8 or more points above or below the mean), we create a new mean for the new level of performance



Sonya's journey to work (I chart)



Measure 2: The percentage of patients, who smoke, engaged with a tobacco dependency treatment service (aggregate)



Your turn – your data

- Can you identify any patterns on your charts?
- What are your thoughts about your data?
 - Annotate or stick post-it notes on
- QI team are here to answer your questions about your charts



Your turn – your data: what next?

- Agree and write down one action you will take as a result of reviewing your data
- This could be:
 - A way to improve your data collection
 - An idea to help collect more surveys
 - A way to make your data more accurate
 - A new change idea inspired by your data



Learning from each other

- Spread your charts out on your table
- Ensure the action you are taking is visible
- What can you learn from other teams' data and actions?



Breakout Session: Round 2 teams







NATIONAL COLLABORATING CENTRE FOR **MENTAL HEALTH**

Getting ready for your QuITT project

QI Team, NCCMH



About the QuITT collaborative

- A national quality improvement collaborative to increase the proportion of patients on inpatient mental health wards, who smoke, who undertake meaningful tobacco treatment.
- NHS/other healthcare teams, from England will share ideas and work alongside each other to trial new approaches
- Led by NCCMH at the Royal College of Psychiatrists

QI QUIT

Tailored QI Coach support for each team; shared measurement; access to data, reports and guidance.

Eligibility criteria for close QI coaching

- 1) Have an inpatient tobacco dependency treatment service that is currently supporting inpatients, or the service is due to launch by January 23rd 2024.
- 2) Be submitting data monthly into the NHS Tobacco Dependency Dataset, or will be submitting this data by January 23rd 2024.
- 3) Attend quarterly learning events held in-person at the Royal College of Psychiatrists in London.



Options for support if not eligible

Development network:

• To support trusts that do not have a service in place yet, and to learn from trusts that have established their service.

Learning community:

• You will also be invited to attend our in-person learning events and virtual workshops with our Round 1 and Round 2 teams.



Things you need in place for QuITT R2 by January 2024

- A tobacco dependency treatment service established (or due to go live by January 2024)
- 1-3 wards identified which wards and things to consider
- Project team who should be in the team and what is the expectation of joining
- Lived experience who can you contact?



• **Data** – what is it, how often, feedback forms

1-3 wards identified

- Any adult inpatient ward (R1 examples inc. acute, rehab, admissions, mother and baby)
- Ward manager and staff buy in
- Staff allowed time to do the work
- The right balance between need and capacity



Project team

1) Senior Sponsor

2) Project Lead

3) Team members (inc. data champion and person with lived experience)



Lived experience

- Who could you reach out to? Participation team, families and carer networks, peer support work
- Check Trust policy on payment for this work (and budget for this)





You will collect data for 6 outcome measures

Measures 1 – 3

- The same data you enter into the NHS Digital Tobacco Dependency dataset
- Outcome measure 4-6 will be collected via the patient feedback

Measures 4 – 6



Patient experience questionnaire upon discharge/transfer from the ward(s)

Question 1. Do you feel able to quit or continue to be smoke free?

(Please tick the box next to your answer)

Yes	
No	
l don't know	

Question 2. How was your experience of the tobacco treatment service during your admission?

(Please tick the box next to your answer)

Very bad	
Quite bad	
Neither good nor bad	
Quite good	
Very good	

Not applicable – I was not
aware of the service

Not applicable – I did not want the service

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Question 3. Do you feel the support to quit smoking was tailored to your needs and preferences (including your ethnicity, disability, sexuality, cultural background, or other personal characteristics)?

(Please tick the box next to your answer)

Yes	
No	
Not sure	

Question 4. Please share any other thoughts or feedback on your experience of support around smoking during your admission. This could include how were your needs understood, what was helpful or unhelpful to you or how the service could be improved.

If you did not wish to receive support from the tobacco dependency treatment service, your feedback on why would be helpful, if you would like to tell us:



Discussions and questions



2

Next steps

Complete the worksheet

Book QI meeting with coach

Start forming your project team



Questions?

 Feel free to raise your hand or put questions on Menti





Translating national policy into local action

Dr Peter Byrne Consultant Liaison Psychiatrist *Royal London Hospital*





Follow NICE guidelines on tobacco use https://www.nice.org.uk/ng209

Brief intervention / behavioural support

Offer combined NRT and/or *varenicline

Referral to Smoking Cessation service **Stop smoking** Anticipate impact on antipsychotic drug metabolism; alter dose appropriately



OVERCOMING OBSTACLES TO SMOKING CESSATION IN GENERAL HOSPITALS: NATIONAL -> LOCAL ACTIONS PETER BYRNE, CONSULTANT LIAISON PSYCHIATRIST, ROYAL LONDON HOSPITAL

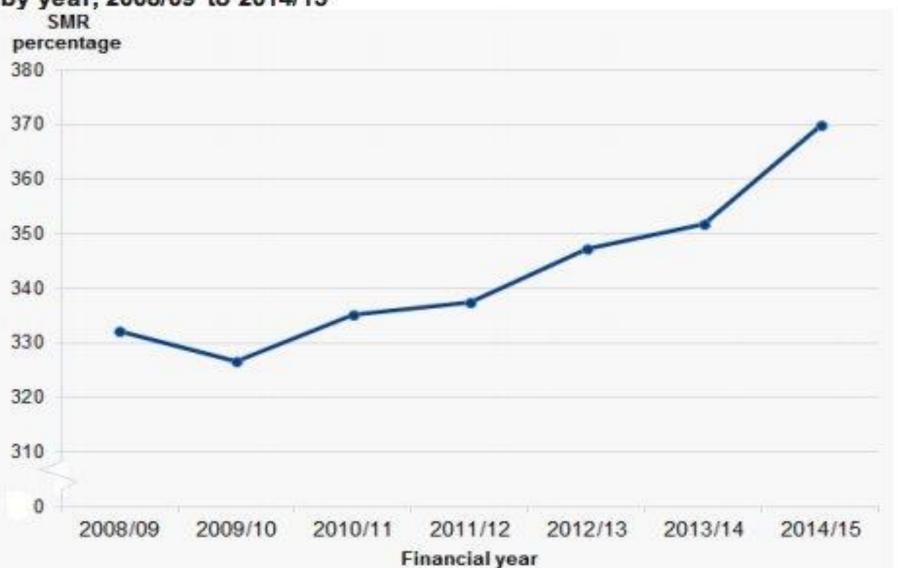
FOCUS OF THIS TALK: CHALLENGES OF INCREASING, INTERSECTING INEQUALITIES > SOLUTIONS (NEED MORE)

- Nationally, falling smoking rates (<15%) except in people with mental health (MH) conditions evidence of return to smoking / increased rates in severe mental illness (SMI) rates during pandemic, pandemic's secondary effects on health / care services and ongoing cost of living crisis. <u>Start with data & known comorbidities → harm</u>.
- General hospitals: even before Covid but increasing since the end of lockdowns people with SMI / dementia / ID / PD / Addictions etc. are admitted more often to general hospitals than psychiatric hospitals. (Shorter stays / unfamiliar teams)
- Treatment gap in MH conditions (other than psychosis, only a minority get any treatment) has a parallel with policy-practice gap in general hospitals
- **Synergy:** present in why (poorer) people smoke, smoking harms (alcohol, liver impairment in smokers) but where not much synergy in our interventions
- Capturing the public debate about MHiAP (MH in All Policies), Supporting excluded people, properly resources (NOT stop-start) Prevention... wider PMH Strategy

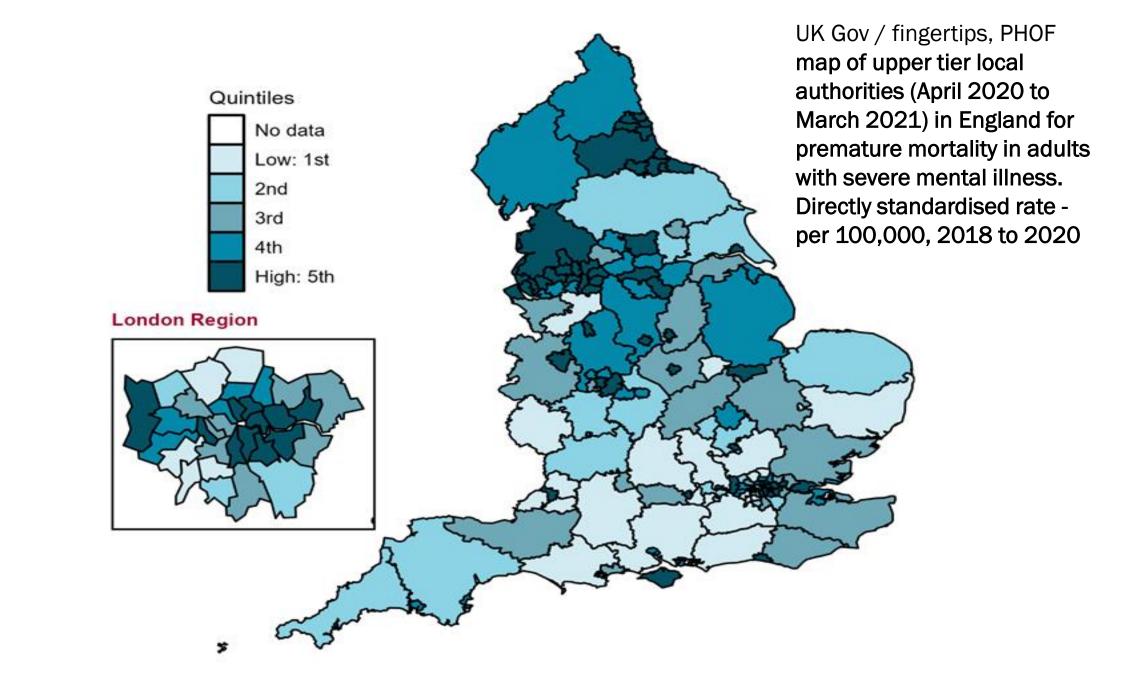
STALLING UK LIFE EXPECTANCY, FALLING IN POOREST

- Institutionally slow release of data from OHID (formerly PHE): 2020 fingertips
- ONS (Office of National Statistics) released England mortality data to January 2023:
- Mortality: 769 / 100K least deprived.... 1430/ 100K most deprived areas
- Mortality: 1079 / 100K high earners.... 1884/ 100K long term unemployed
- (Largest ethnicity differences in Diabetes deaths: Bangladeshi 422 versus 119 white)
- Analysis per BMJ 2023; 382: p2011: <u>COPD, then lung cancer & asthma < DIFFS++></u>
- All three are caused by, with asthma made worse by smoking: WHY still this bad?
- > How do we present Death Graphs in a way to engage ppl and change the systems?

Figure 1: Standardised mortality ratio (SMR) between general adult population and individuals with a serious mental illness (indicator 1.5.i) by year, 2008/09 to 2014/15



UK Gov OHID data as Fingertips SMI and Public Health Outcomes Framework 3 years to 2018: "adults with SMI were **2.5 to 7.2** times more likely to die before aged 75... two thirds from preventable physical diseases"



REFRAME AS YEARS OF LIFE LOST (STOLEN YEARS)

Olson 2015: US study, 35 states, 1.14m insured people with schizophrenia

- 38.3 years from suicide (more likely in first five years of illness therefore ↑ years of life lost)
- 29 years from liver diseases
- 27.3 diabetes
- □ 25.6 ischaemic heart disease
- □ 24.9 stroke, and
- □ 24 years from <u>each of COPD</u> and lung cancer

Study authors	5	Chang et al, 2011; south London GP			
Subjects	(n=)	32,164 *GP	66, 088 schizophrenia + 39,375 bipolar		nia +
Location		London	Denmark Finland Sweder		
Schizop hrenia	Men	14.6	20	17.1	18.9
	Women	9.8	16.5	15.6	16.9
Bipolar	Men	10.1	16.5	15.5	16.9
	Women	11.2	11	16.2	12.6
Substan	Men	13.6	NA	NA	NA
ce use	Women	14.8	NA	NA	NA

ARE PEOPLE WITH MENTAL DISORDERS (1 IN 4 OF US) A DIFFERENT SPECIES? NO, BUT SOME SOLUTIONS DIFFER

- It only took seven decades to reduce smoking rates - taxes on products, bans on advertising, fall in tobacco production (incl State subsidy) & more
 - achievements by public health, ASH...
- People with severe mental illness (SMI) have smoking rates of 40%; Addictions, PD, ID even higher
- Alongside more MH awareness, better coping strategies other than cigs.
 Growing awareness that smoking adds to mental disorder symptom burden (smoking is not a relief against these)

- More addicted to nicotine, more vulnerable to complications of smoking (especially if alcohol excess) and further negatives (↑Meds doses; tobacco poverty; social isolation) but ppl with MH probs want to quit just as much as other smokers
- Evidence-based treatments +++ and quits even in lock up psychiatry wards do NOT increase violence/aggression
- General hospitals speak of "patient journey" – true, but it's less a country stroll and more of a roller coaster

Seven drivers of Premature Mortality in people with severe mental illness. (SMI)

Byrne, 2023: Irish Journal Psychological Medicine

Smoking Direct cause of cardiovascular diseases & chronic obstructive lung disease (COPD) #1 preventable cause of cancer Alcohol excess / dependence Excess = weekly consumption above 14 units associations with accidents, hypertension etc major preventable cause of cancer

Inequalities worsen health effects

Poverty-Inequality

Accidents, violence (to / by) sexually transmitted infections e.g US hepatitis rates are 1% in the general population; 20% in SMI (x) POVERTY e.g. Chronic stressors: for Specific: Adverse C

Substance misuse

Risk taking behaviours

(nicotine and cannabis as gateway drugs) Organ damage higher if liver impairment Interactions with prescribed medication

Chronic stressors: food/fuel poverty, housing insecurity Specific: Adverse Childhood Experiences, bullying

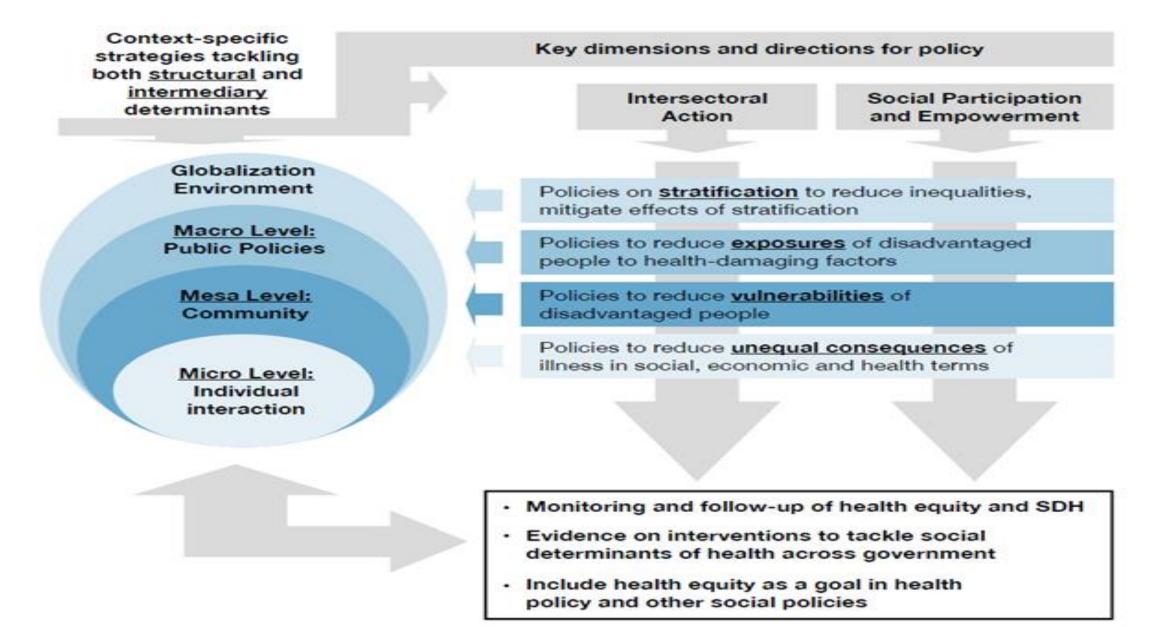
Prescribed / Illegal Opioids Strong links to poverty – taken for chronic pain despite lack of efficacy; most deaths are due to respiratory arrest

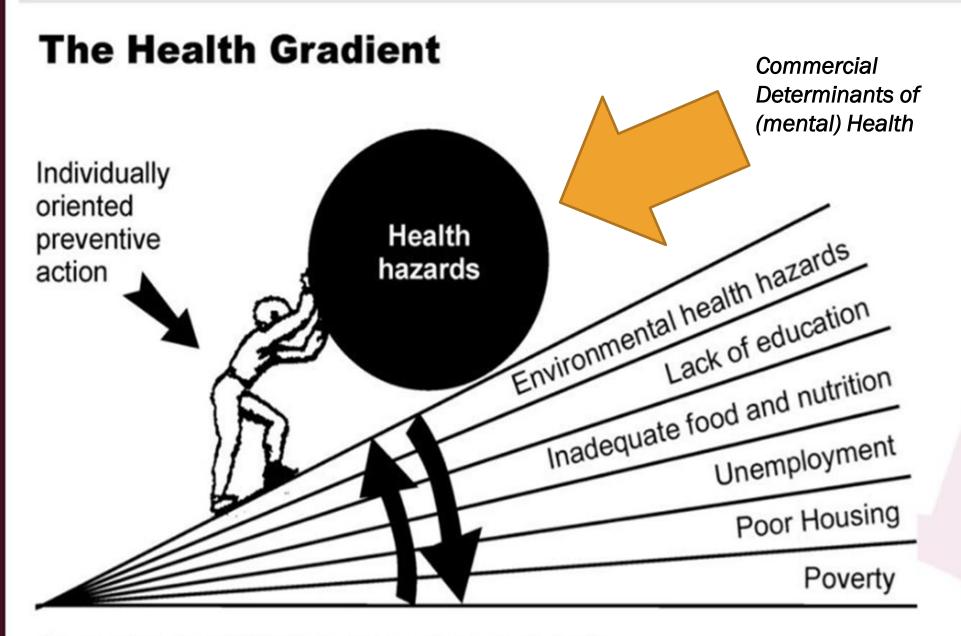
Obesity-Diabetes

unhealthy diet + low levels exercise
 Inequalities drive childhood overweight
 Hidden effects e.g. "diabetes in the liver

Obesogenic prescribing Antipsychotics (APs), antidepressants, mood stabilisers; polypharmacy; excess or inappropriate use: e.g. APs in intellectual disability, personality disorder & dementia in the absence of psychotic symptoms

Figure B. Framework for tackling SDH inequities





Source: adapted from Making Partners: intersectoral action for health.

LEADERSHIP AT ALL LEVELS, AND NOT STOP-START

- At individual level, the patient-clinician relationship: "to help people to live the lives they have reason to value". Is smoking a choice? Really? Return the focus to health
- We are NOT forcing inpatients or staff into Nicotine withdrawal: generous NRT (2 sources), E Cigs and anti-nicotine craving medications; pair break from ward with NRT
- How organisations communicate SmokeFree Policies and enforce them: NO SMOKING means no smoking; close the smoking shelters, meeting points, end "fresh air breaks"
- The inequalities of Smoking and the inequalities of access / preventable smoking deaths are part of problem. Resource staff with time: training & practice, "supervision"
- At the top, we have Dr Bola Owalabi's CORE 20 plus 5 (tobacco crosses all five) and the NHS Tobacco Dependence Stakeholder Group (Chair, Dr Sanjay Agrawal) ... NCCMH / RCPsych's QUITT programme pilot sites (comm MH and acute Trusts)

6 Licensed medicines: Unblocking supplies

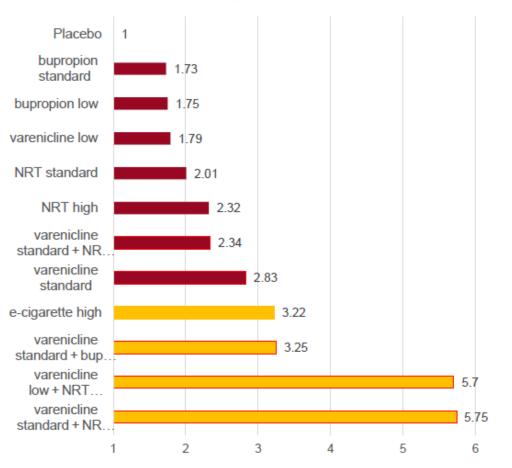
Some of the most cost-effective stop smoking treatments we have are not currently available in England.

We are working closely with suppliers to give access to prescribers, to put licensed medications in the hands of those who would benefit the most from them.

For example, we need to ensure the availability of proven smoking cessation medicines such as Varenicline and Cytisine.

Next step: We will shortly be communicating with the system on how they can access supplies of generic Varenicline and make it available to quitters *in advance* of a full marketing authorisation.

Effectiveness for smoking cessation relative to placebo (Wide confidence intervals in yellow. Varenicline in red frame)



Driving change / key areas

Keeping tobacco on every agenda across fragmented health / care services Comorbidities: resp and MH and cardiac and liver. NO MORE either / or thinking Snapshots of rates of smoking and training: hospital Comms; challenges of directivefatigue Electronic and supervision reminders for clinicians, all patient-facing staff

Policy → Practice Very brief advice, Vaping and Varenicline Carrot and <u>stick</u>: when

to activate enforcement (no smoking rules); refusnik staff?? Novel approaches: free vapes, peer support workers, coproduced interventions / prevention

Feedback and close

Matt Milarski Senior Quality Improvement Advisor NCCMH



Next sessions

Your next meeting with your QI coach

Online workshop

Thursday 12th October – 11am-12pm

Next learning set

Celebration event for Round 1 teams & launch of Round 2 - 23rd January 2024

See you then!



- Registration for Round 2 is now open!
- All NHS Trusts in England, not currently registered for QuITT, are encouraged to sign up



How did you find today's event? We value your feedback as this helps us to continue to improve these events and ensure topics covered are meaningful and relevant to you.

Please use the QR code to access the online form. Paper copies are also available on your tables. Feedback Form: Quality Improvement in Tobacco Treatment QI Collaborative



